

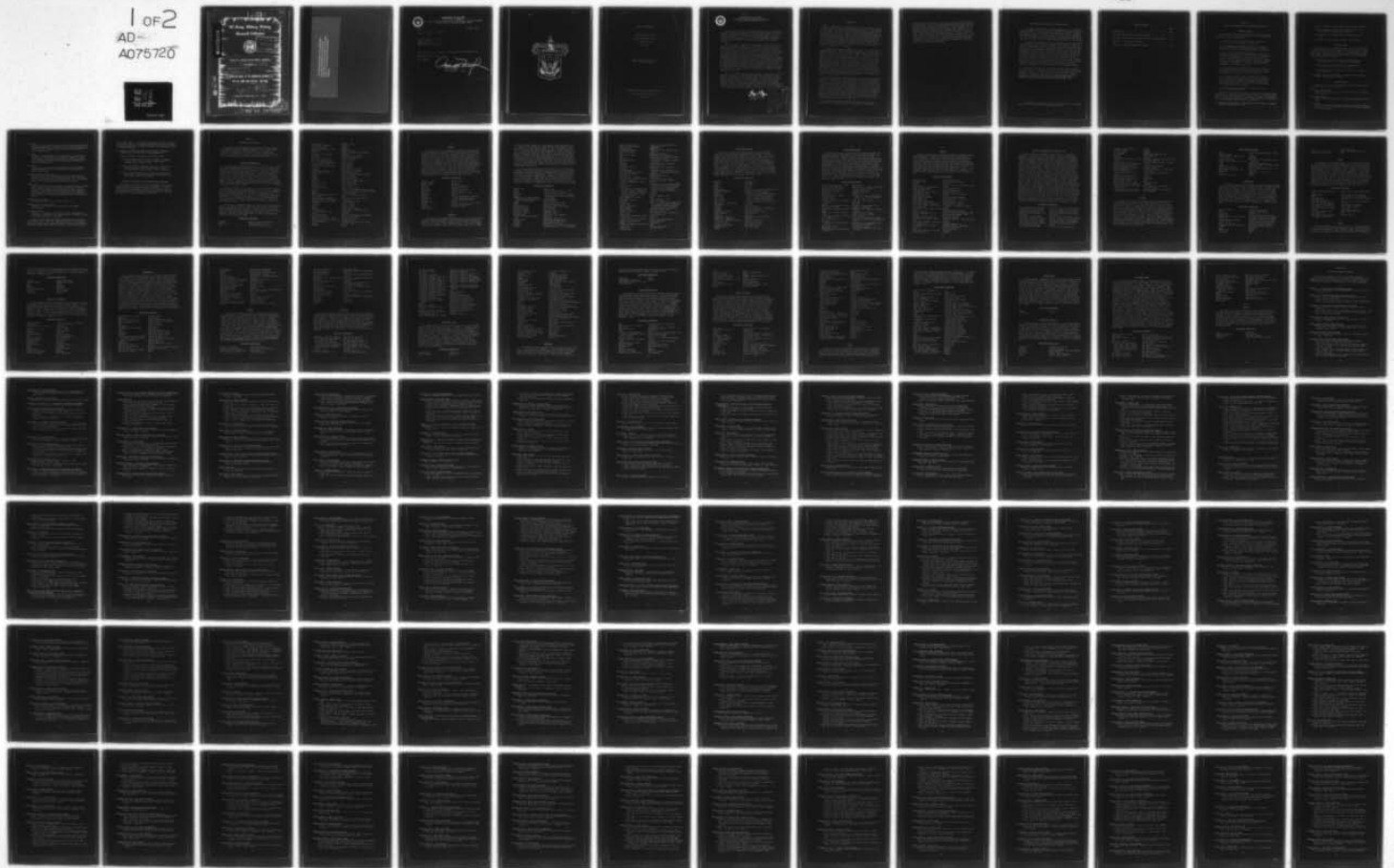
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A SUGGESTED GUIDE TO THE CURRICULAR ARCHIVES OF THE U.S. ARMY W--ETC(U)
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A SUGGESTED GUIDE TO THE CURRICULAR ARCHIVES OF
THE U.S. ARMY WAR COLLEGE 1907-1940

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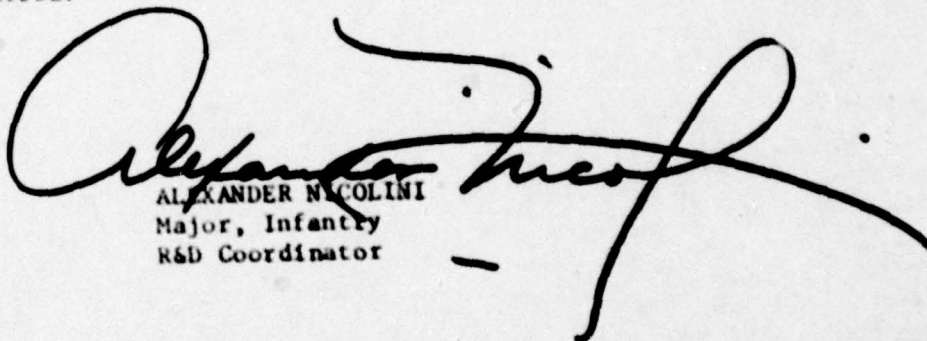
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SPECIAL BIBLIOGRAPHY 8

A SUGGESTED GUIDE TO THE
CURRICULAR ARCHIVES OF THE
U.S. ARMY WAR COLLEGE
1907-1940

by
BENJAMIN FRANKLIN COOLING, Ph.D.
Chief of Research Studies

US ARMY MILITARY HISTORY RESEARCH COLLECTION

Carlisle Barracks, Pennsylvania

May 1973



DEPARTMENT OF THE ARMY
US ARMY MILITARY HISTORY RESEARCH COLLECTION
CARLISLE BARRACKS, PENNSYLVANIA 17013

Publication of the special bibliography series of the US Army Military History Research Collection has had the primary purpose of providing information regarding the holdings of the Research Collection to the scholar and historian. Six of the previous bibliographies are related to special interest subjects or to a specific time period of American history, and one relates to the manuscript holdings of the Research Collection.

This, the eighth of the special bibliographic series, differs from previous publications in many ways. It relates to the curricular materials and studies of an academic institution, the US Army War College, and covers the period from the founding of the War College in 1903 until its closing in 1940 on the eve of World War II. Because several thousand papers are included in this collection, it was decided that publication in normal bibliographic format was inadvisable and infeasible. This bibliography, instead, is actually an essay defining the major categories of materials in the War College collection and illustrating the categories by citing examples in the various categories. The lectures presented to the War College during these years are in themselves a significant source for historical research for the lectures were presented, not only by distinguished military leaders and other governmental officials, but also by leading industrialists, educators, labor leaders, diplomats, economists, and sociologists. The War College collection must be considered a true barometer of the period.

Dr. B. F. Cooling, Chief of Research Studies for the Military History Research Collection, has carefully selected typical examples of these papers in developing his bibliographic essay. He has carefully avoided selecting the "unusual" or the "outstanding," but has instead used the "typical" paper, lecture, or study to provide an illustrative example of various categories and types of materials included in the Army War College collection. All of the materials referred to in this bibliography can be found in the Army War College collection, a part of the holdings of the US Army Military History Research Collection.

George S. Papp
GEORGE S. PAPP
Colonel, US Army
Director

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INTRODUCTION

↙ The assigned mission of the United States Army War College since its inception in 1901 has been to prepare selected officers for high command and staff duty. The honor roll of its graduates reflects accomplishment of this mission. But as the names and tasks of those graduates have changed through the years, so have the curricular offerings which spawned their professional abilities. Thus, it becomes fundamentally important for understanding twentieth century military events, institutions, and personalities that we comprehend the multifaceted educational approach which produced the Pershings, the Eisenhowers, and the Ridgways--nay, even the countless thousands who remained unknown beyond the cloister of Mars. Such necessity leads to the historical value of the curricular archives of the Army War College.

↖ Colonel George S. Pappas in his premier study of the institution--Prudens Futuri; The US Army War College, 1901-1967 (Carlisle Barracks, The Alumni Association of the U.S. Army War College, 1968)--suggests three periods in the history of the school: pre-1919, 1919-1940, and post-1950. Since the curricular archives are open for public access only for the first two periods, this suggested guide must be concerned solely with material prior to 1940. Yet, how truly dramatic those first two periods were for the Army's senior corps of professionals! Such exciting and exacting times witnessed professional growing pains (the first years of implementing the reforms of Elihu Root); the strenuous activities of preparedness, mobilization, and cooperation with industry which accompanied America's entry into the First World War; the veritable testing of War College concepts and verities in the cauldron of that conflict; and finally, the postwar agonies of preparing for future hostilities in time of peace--those meteoric decades of the Roaring Twenties and Depression-ridden Thirties, leading to a second world war.

The curricular archives themselves portray those topics and learning devices which enabled senior Army professionals to meet the challenge of modern war. In the earliest years the primary objective was production of qualified officers for the nascent general staff--senior executives to conduct one phase of the military establishment. The army was small and its task relatively simple, for the navy stood as the nation's first line of defense. Then, World War I spotlighted the difficulties of managing a larger military machine under the technological umbrella of the twentieth century. Planning became the great talisman when the shooting stopped. Curricular revisions focused upon preparation of officers for "G" type general staff assignments, mobilization, war gaming, and the distinct possibility of war in the Pacific. The small cloud of eventual conflict in Europe appeared much later on the horizon.

This guide offers merely one device for exploring the type of educational data and experience which confronted War College students

and faculty before World War II. Lectures, committee analyses, map and war game studies, as well as individual student research papers supplied the medium; historical battles, hypothetical enemies, manpower and transportation issues provided the subject matter. Taken together, their record will yield countless hours of challenge and enchantment for the researcher seeking to understand the Army as an institution in war and peace. This researcher will be aided, as have I, by the cooperative staff of the U.S. Army Military History Research Collection. Yet, in the final analysis, the staff can only suggest a pathway through the maze of documentation. To investigate, to appreciate, to inwardly digest the meanings and nuances--that must remain the challenge of the individual scholar. Good luck--and good hunting!

ARMY WAR COLLEGE RECORDS IN NATIONAL ARCHIVES

The largest existent body of records relating to the U.S. Army War College, 1900-1945, are in the care of the Modern Military Branch, Military Archives Division, U.S. National Archives and Records Service. All Army War College records are allocated to Record Group 165, Textual Records of War Department General and Special Staffs. These records contain material related to the administration of the college, documentation of changes in the course of study, and a few studies produced by students at the college.

The General Correspondence file is the largest and most active series of War College records in Archives custody. This series, also known as the War College Document Collection, includes the records of the War Plans Division and its predecessors; the Army War College; the Second and Third Divisions of the War Department General Staff; the Second Section of the War Department General Staff; and the War College Division. The records reflect the varied functions of these several offices which included study of military problems; preparation of plans for the national defense and utilization of military forces in time of war; investigation of the efficiency and state of preparedness of military forces in time of peace or war; supervision of military education (including the Army War College); preparation of military monographs and historical studies; preparation of non-technical manuals and revision and coordination of all official regulations and manuals; and maintenance of the War Department Library.

The National Archives has microfilmed the basic index to the War College records in its custody as Introduction Microfilm Publication M-912. National Archives is currently working on a microfilm copy of the records themselves. Reference is made to Harry W. John and Olive K. Liebman (compilers), Preliminary Inventory of the Textual Records of the War Department General and Special Staffs (Record Group 165), NM-84, (Washington: National Archives and Records Service, 1967).(*)

(*) Information contained in letter, John E. Taylor to B. F. Cooling, August 15, 1972, and phone conversation May 14, 1973.

TABLE OF CONTENTS

	<u>Page</u>
Introduction	111
Army War College Records in National Archives	v
Section I - Notes on the Evolution of the Curriculum 1904-1940 . .	1
Section II - Selected Topic Headings	5
Section III - Selected Biographical Headings	30

SECTION I

NOTES ON THE EVOLUTION OF THE CURRICULUM 1904-1940

1904-1917 Period

General Order 115 issued 27 June 1904 set the pattern for the curriculum during the years preceding World War I. The seven-month academic year was to be devoted to:

1. The critical study of an approved plan of operations with a view to its confirmation or modification.
2. The assumption of the original conditions on which an approved plan was based and the preparation of an independent plan, the two to be subsequently prepared and discussed.
3. In each case a minute and detailed study of a certain number of days' operations at an important period of the plan, involving the preparation of every daily order of importance to be issued during the period, directing the position and movements of wagon trains of every kind, the tactical arrangement of marches (assignment of roads to columns, arrangement of columns on the roads, etc.), length of marches, tactical arrangement of camps and bivouacs, etc.
4. In connection with the above, the discussion of special problems encountered by the technical troops, of the tactical use of the three arms under the given conditions, the supply of ammunition, the disposition of the wounded, etc.
5. A war game, in which an actual campaign (of the Civil War, for instance) will be taken, all the initial conditions of the campaign being assumed to exist now as they actually did, except that the organization, armament, equipment, and tactical methods are those of the present day, the probable result being worked out on the map.
6. Informal lectures and general discussions of current military events and developments.

The major subjects studied included: organization, strategy, tactics, maneuvers, both on maps and on actual terrain, duties of the General Staff, military history, the cooperation of the Army and the Navy, and the preparation of plans for National Defense and Offense, including the preparation of military monographs based upon military geography.

N.B. MATERIAL FOR THIS PERIOD IS ORGANIZED AND BOUND SEPARATELY IN FOLDERS ARRANGED CHRONOLOGICALLY BY YEAR.

Specific examples of material dating from this period include:

Lecture, Brigadier General Tasker H. Bliss, "Duties of the General Staff," Academic Year 1909-1910.

War Game Problem, Blue versus Orange, Academic Year 1914-1915.

Staff Ride, Antietam Campaign, Academic Year 1911-1912.

1919-1920 Period

Reconstitution of the War College under the name "General Staff College" in 1919 led to a curriculum of only brief duration. It was broken down into the following elements: Intelligence Course, Operations Course, Personnel Course, Supply Course, Training Course, War Games Course, Special Course, and Field Exercise. Types of material dating from this period include:

Committee Material--country studies including military, economic, political, and psychological evaluations.

Lecture, Professor Albert Bushnell Hart, "Dangers Resulting from Balkanization of Central Europe."

Special Course Student monographs such as Major E. P. Lahmn, "Air Service."

N.B. MATERIAL AVAILABLE FOR RESEARCH IS ORGANIZED IN BLOC CATEGORY, "GENERAL STAFF COLLEGE, 1919-1920."

1920-1940 Period

A model for the curricular instruction during this period may be found in a sample year, i.e. 1925-1926.

War Plans Division Course

(studies covering type war plans, defense projects, naval plans, joint plans, etc.)

Mobilization Course

(studies of mobilization plans including War Department and Corps Area)

G-1 Course

(studies of policies, regulations and laws concerning organization and functions of War Department, Corps Area, and higher headquarters as well as personnel)

G-2 Course

(survey of leading nations of the world, their national policies and war-making possibilities, important details of G-2 activities, military intelligence functions, and the organizations and methods in certain foreign armies)

G-3 Course

(studies of the development of the general staff, G-3 functions, organization, responsibilities, and methods, comparative studies of the armies of the United States and certain foreign countries, study of military situation of the United States, principles of peacetime training, etc.)

G-4 Course

(studies of G-4 features of war and mobilization plans, supply in selected campaigns, control of transportation, relationship of supply and strategy)

Assistant Secretary of War Course

(studies of past industrial mobilization in principal nations of the world, functions of the Assistant Secretary of War and procurement functions of several supply branches, Navy, etc., and economic survey of the United States and raw materials situation)

Command Course

(study of principles of higher command, analytical studies of organization, command, operation, logistics, and strategy of selected operations and campaigns vis-a-vis command principles, special studies of joint operations and expeditionary forces, preparation and evaluation of a Joint Army and Navy Map and Chart maneuvers, field exercises and command reconnaissance for use in the War Plans period)

War Plans Division Course

(actual preparation of Joint Army-Navy plans, etc.)

Command Course - War Plans Period

(execution of map maneuvers, field exercises, and command reconnaissance)

Coordination Period

(studies of the operation of a staff as a whole, including the correlation of the duties of the several groups of General Staff and of the various branches of the staff)

Examples of variations and changes instituted in the curriculum in this period include: (1930-1931), Assistant Secretary of War Course ended and henceforth given concurrently with the G-4 Course; (1936-1937), Preliminary Command Course added; (1935-1936), informal "Foreign News"

Course added; (1934-), historical rides made to selected Civil War battlefields--similar to rides taken before World War I for the purpose of studying relationship of command, leadership, and operations to local and terrain situations.

N.B. MATERIAL IN CURRICULAR ARCHIVES FOR 1920-1940 IS ARRANGED CHRONOLOGICALLY BY YEARS AND BY COURSE NOMENCLATURE.

Specific examples of material in this period include:

G-2 Course document, Report of Committee Number 13, "Estimate of the Strategic Situation of the Japanese Empire," September 30 and October 1, 1924.

Lectures, Major Oswald H. Saunders, (Infantry), "The Russian-Polish Campaign of 1920," February 5 and 13, 1933, Analytical Studies Course, Volume V, Part I, 1932-1933.

Studies of Overseas Departments and Alaska [including Hawaii, Panama Canal, Alaska, Puerto Rico, and Philippines], War Plans Course, Volume VII, 1939-1940.

Army War College Course Cross Reference Cards 1920-1940

These cards are a useful device for determining the topics and material included in the curricular files. Arranged by (1) Subject, (2) AWC Building and Personnel, (3) MID Publications, (4) Course Instruction, and (5) Name Cards, these files in themselves compose a basic research tool for understanding the philosophy, functions, and evolution of war college education in this period.

SECTION II

SELECTED TOPIC HEADINGS

Recounted below are samplings from the Army War College Course Cross Reference Cards 1920-1940 which suggest certain fruitful areas for further investigation. Not all-inclusive, this sampling is intended to be suggestive of the nature of topics covered in the curricular archives for this period. Spelling and sequence of entries reflect that which may be found on the collection file cards.

A

AVIATION AND AERONAUTICS

File card entries indicate major areas of concern in the War College curriculum including aerial navigation, aerodromes and air bases, the Aeronautical Board, Navy Bureau of Aeronautics, A.E.F. Air Service, Air Corps Materiel Division, air program, air raids, Douhet and air warfare, aircraft and aviation industry, and airways. Significant committee studies include: G-2 Course 1939, "Aviation Survey of Great Britain; France, Italy, Germany, Russia and Japan and Estimate for Determining U.S. Aviation Forces, January 27, 1937"; G-3 Course 1937, "Air Force Support for a Field Army," October 24, 1936; and Analytical Course 1939, "Means for Combat, German-American Operations During World War I, Russo-Polish Campaign of 1920, Recent Operations in China, Ethiopia, Contemporary U.S. Posture," February 23, 1939.

Various illustrative lectures include: Major General M. M. Patrick, "The Air Service," April 25, 1922; Major General B. D. Foulois, "Developments in Organization Armament and Equipment of the Air Corps," September 16, 1935; Brigadier General H. H. Arnold, "Development of the Employment of Air Corps Units as a result of the Experience of the First Wing," March 23, 1936; Major R. E. Rowell, U.S.M.C., "Experiences with the Air Service in Minor Warfare" [Nicaragua], January 12, 1929; and Lieutenant Colonel I. P. Swift, "Commercial Aeronautics as a Military Asset," April 7, 1930.

A third group of important material includes student research papers such as: Lieutenant Colonel V. E. Prichard, "War Reserves of Air Corps Bombs and Storage of Same at Air Base," December 9, 1939; Major G. H. Weems, "General Douhet's 'Air Warfare'; Its Application to the Employment of the U.S. Air Corps," May 25, 1934; and Lieutenant Colonel W. A. Capthorne, "Ability of the Airplane Industry to Meet the Losses of Airplanes in War," December 10, 1938.

OTHER MAJOR SUBHEADINGS

Abyssinia
Accounts, U.S.
Aden

Adjutant General's Department
Adjutant General, The
Administration (by country)

Aerodromes, U.S.	Argonne - 1918
Aerodynamics, Committee	Arizona
Aeronautical Board	Arkansas
Aeronautics, Bureau of Naval	Armament
Afghanistan	Armies, Group of
Africa	Armies of Occupation in Germany
Agriculture (by country)	Armistice
Air Bases	Armored Cars (by country)
Air Corps	Armored Divisions, U.S.
Aircraft Warning Service	Army (by country)
Air Force Combat Command	Army Air Force
Air Force General Headquarters	Army Artillery
Air Service, U.S. Army	Army Cavalry
Air Warfare - General Guglio	Army Commander
Douhet	Army Corps
Airplanes	Army, Field (by country)
Air Ways (by country)	Army Industrial College
Aisne, Battle of - 1914	Army Medical Service
Alabama	Army of Northern Virginia, 1861-65
Alaska	Army Nurse Corps
Albania	Army Operating Plan
Aleutians	Army Postal Service
Aliens	Army of the Potomac, 1861-65
Allepo, Battle of	Army Signal Units
Alliances	Army Strategic Plan
Allies (by country)	Arras - 1917
All Purpose Gun, U.S.	Arsenals (by country)
Alsace	Artillery (including divisional, horse,
Aluminum	pack, antiaircraft, railroad, reserve,
America	and by country)
American Expeditionary Force -	Artillery Information Service
World War I	Asia
American Forces in Germany	Assignment (of Enlisted Men and
Amiens, Battle of (World War I)	Officers)
Ammunition (by country, type,	Atlanta Campaign, 1864
purpose)	Atlantic Coast
Anchorage	Atlantic Islands
Angola	Atlantic Ocean
Animals	Attaches (by country)
Anti-Aircraft	Aubers Ridge - 1914-1915, 1918
Antietam Campaign - 1862	Austerlitz
Antilles	Australia
Antimechanization	Austria (including Austria-Hungary)
Anti-War Societies	Austro-Prussian War
Appomattox Court House - 1865	Automatic Rifle, U.S.
Appropriations (including U.S. &	Automobiles, U.S.
War Department)	Aviation (by country and by type)
Arabia	Avocourt - 1918
Argentina	Azores

B

BRITISH

Included in this bloc of material are materials relating to the British Commonwealth of Nations, British Expeditionary Force, Guiana, Honduras, British Isles, Malaysia, New Guinea, South Africa, and the British West Indies. These topics generally relate to strategic estimates, and various lectures and committee studies include: G-2 Course II, 1929, Committee 4, "Possible Alliances in War Against the United States, December 19, 1929"; Conduct of War Course 15, 1937, Committee 1, "Development Since 1914 of National Defense Organization of the British Commonwealth, France, Italy, Germany, Russia, Japan, and the United States," February 15, 1937; G-4 Course, 1923, Committee 1, "Plans, Lessons, and Principles Deducible from British Campaigns in Iberian and Crimean Peninsula, Sudan, South Africa, France, and Palestine," January 29, 1923; and Conduct of War Course 28, 2d Period, 1930, "The Operations of the British Expeditionary Force Prior to and including the Battle of the Marne in 1914," April 30, 1930.

OTHER MAJOR SUBHEADINGS

Baccarat - 1918
Bahama Islands
Balkan States
Balloons
Baltic Sea
Baluchistan
Basuteland
Battles
Battleships
Bavaria
Bechuanaland
Belgium
Bermuda Islands
Blockade
Bolivia
Bolshivism
Bombs, Aerial, U.S.

Bonin Islands
Borneo
Bosphorus
Boston, Massachusetts
Boulogne, France
Boundary (by country)
Boxer Uprising
Brasoz, Battle of - 1916
Brazil
British Commonwealth of Nations
(also various countries)
British Expeditionary Force
Budget
Bull Run, Battle of - 1861, 1862
Bureaus, War Department
Business, General

C

COMMUNISM

Army War College students received exposure to this subject through lectures, committee studies and occasional student research projects examining various experiences in China, France, Germany, Latin America, Russia, and the United States. Examples include: G-2 Course 5, 1930, Lecture, S. K. Hornbeck, "Political and Economic Aspects of the Present

Situation in China," December 11, 1930; General Staff Memorandum, Major T. C. Spencer, "The Influence of Soviet Russia in Latin America and its Importance to the United States," April 7, 1930; G-2 Committee 4, 1930, Dr. D. O. Kinsman, "The Union of Soviet Republics in 1931," November 24, 1931; Conduct of War Course 18, 1936, Committee 8, "Internal Stability of Nations: Comparative Analysis of Revolutions - Russian 1917 and 1918, German 1918, Fascist Italy and Lessons Applicable to the United States," February 1, 1936, [n.b. a similar committee study in 1937 included the Paris Commune of 1871, the Spartacist movement of 1919 and the Kapp Putsch of 1920]; and G-2 Course 18, 1938, Committee 6, "Survey of the Union of Soviet Socialist Republics," January 27, 1938, [which included a treatment of action if Germany should invade Czechoslovakia and the outbreak of a Japanese-American conflict].

Of special interest are materials devoted strictly to the American situation. These include internal security problems, (Lecture, M. Woll, "Development of Russian Communistic Propaganda in the United States and its Effect upon Labor in this Country," October 18, 1932); infiltration of the American military establishment, (General Staff Memorandum, Major J. E. Sloan, "Action to Combat Spread of Subversive Doctrines in the Military Establishment," January 18, 1932); and general implications for the nation, (General Staff Memorandum, Major M. C. Handwerk, "Efforts of the Russian Government to Communize the United States," January 30, 1940).

OTHER MAJOR SUBHEADINGS

Cabinet, War	Causes of War
Cables	Cavalry (also by country, cavalry corps, chief of cavalry)
Calais	Cavalry Divisions (i.e., by country, national guard, organized reserves, mechanized)
California	Cavalry Regiment
Cambrai	Cavalry School
Campaigns (i.e., United States, France, Great Britain, Russia-Poland 1920, World War)	Cavite, Philippine Islands
Camphor	Cedar Mountain, Battle of
Canals	Censorship (also by countries)
Cannae, Battle of	Central America
Cantigny, Battle of	Chaco, El Gran
Cape Breton Island	Champagne, Battle of
Cape Verde Islands	Champlain, Lake
Caporetto, Battle of	Chancellorsville, Campaign of
Caribbean Area	Chaplains
Carpathian Mountains Campaign, 1915	Chapultepec, Battle of
Cartels, Trade	Charleston, Campaign against
Carthage	Chateau-Thierry, Battle of
Casualties	Chattanooga, Battle of
Cattegat	Chemicals (i.e., including industries)
Caucasus	Chemical Warfare (i.e., by countries)

Chemical Warfare School
 Chemical Warfare Service
 Chesapeake Bay
 Chickamauga, Battle of
 Chiefs of Branches
 Chile
 Chilean War of 1891
 China
 China Sea
 Chino-Japanese War
 Chlorine
 Chromium
 Citations
 Cities (by country)
 Citizens
 Civil Employees
 Civilian Conservation Corps
 Civilians (by country)
 Civil Service
 Civil War - U.S., Russia
 Classification (including occupa-
 tional, personnel)
 Climate (by geographical area)
 Clothing
 Coal (by country)
 Coalitions
 Coast Artillery (including chief
 of branch, also by country and
 district, materiel, personnel,
 coast artillery board, coast
 artillery school)
 Coast Defense (by country)
 Codes-Cipher
 Cold Harbor, Battle of
 Colombia
 Colonial Wars
 Colonies (by country)
 Combat Branches
 Combat Orders
 Combatant Services
 Combat Troops
 Combat Zone
 Command (including general and by
 countries)
 Command and Staffs - U.S. Navy
 Command, Joint Operations
 Command of Troops
 Command Post Exercises (and field
 exercises)
 Command, Unity of
 Commandeering

Commerce (by countries, and U.S.
 Department of)
 Commodities
 Communications (by countries, air,
 naval)
 Communication Zone
 Communism (by countries)
 Comparison (U.S., Foreign Nations,
 and Military Forces)
 Concentration (Strategic for War by
 countries)
 Concentration Areas and Plans
 Conduct of War
 Confederate States of America
 Conferences
 Conference on the Limitation of
 Armament - Washington, 1921-1922
 Congress, U.S.
 Conscientious Objectors
 Conservation
 Construction, United States
 Construction Service - Allies
 Convoys
 Cooperation (including Army and Navy,
 civilian-military, international)
 Coordination (including political,
 between agencies, Army-Navy)
 Coordinator, Chief (for General
 Supply)
 Copper
 Corinth Campaign - 1862
 Cork
 Coronel Campaign - 1914
 Corps (by country)
 Corps, U.S. (artillery, troops, avia-
 tion, engineers, medical service,
 Quartermaster Service, Special
 Troops, Area Service Commands)
 Corps Districts (Germany)
 Corrigidor Island
 Correspondence Course (education)
 Cost (War materiel)
 Costa Rica
 Cotton
 Council of National Defense
 Counter-Espionage
 Crimean War
 Cuba
 Currency (by country)
 Czecho-Slovakia

D

DEFENSE AND DEFENSES

Under this category, the following matters received treatment: Committee of National Defense, National Defense, Defense of certain locations such as Alaska, Austria-Hungary, Canada, China, Cuba, France, Germany, Great Britain, Guam, Hawaii, Italy, Japan, Panama, Puerto Rico, Russia, and the United States. Representative materials include: Analytical Course #15, 1940, Lecture, E. M. Earle, "The Formulation of American Military Policy," February 17, 1940; General Staff Memorandum, Major H. A. Dargue, "A Single Department for National Defense," May 6, 1929; G-3 Course 21 and 21A, 1928, Committee 6B, "The Military Policy of U.S.; Requirements of our Peace Time Military Establishment; Requirements of Harbor Defense of U.S. and Dependencies," October 5, 1928; and Conduct of War Course 15, 1937, Committee 1, "Development Since 1914 of National Defense Organizations of the British Commonwealth, France, Italy, Germany, Russia, Japan and the United States," February 15, 1937.

OTHER MAJOR SUBHEADINGS

Dagestan	Diplomacy, U.S.
Dahomey	Disarmament
Dakar	Discharge
Dalmatia	Discipline
Dalny	Disease
Danube River	Distribution - Supplies, Manpower, etc.
Danubian Conference	Districts, Military, Canada
Danzig	Divisions (i.e., Geographical N.J.;
Dardanelles	Motorized; Infantry; Tactical Divi-
Dawes Plan	sions of Belgium, Canada, China,
Day of Fire	France, Germany, Great Britain,
Day of Supply	Greece, Italy, Japan, Mexico,
Debts, War	Philippine Islands, and the United
Declaration of London, 1909	States)
Decorations	Dix, Camp
Defense	Dobruja, Battle of
Defenses	Doctrines and Methods of Warfare
Delaware	Dominican Republic
Demilitarized Zones	Donelson, Fort, Battle of
Demobilization	Draft Deserters
Denmark	Drydocks
Departments, Executive	Dumanquitas Bay, Philippines
Departments, Geographical	Dunkerque
Depots, (re. Brigades, Ordnance,	Dupont, Fort, Delaware
Supplies, U.S.)	Dutch East Indies
Detail of Officers	Dutch Harbor, Alaska
Development Battalions	Dutch West Indies
Dickman Board	Duty with Troops
Dieppe	

E

EXPEDITIONARY FORCES

Material on this topic includes lectures, committee studies, and individual student research papers concerning British, Japanese, and American experiences. Examples include: G-2 Course 14A 1939, Committee 1, "Survey of Japan-Japanese Merchant Shipping Available for Overseas Expeditionary Force," January 20, 1939; General Staff Memorandum, Lieutenant Colonel W. N. Hill, "A Marine Corps Expeditionary Force - its Employment in a Major Emergency," March 25, 1929; General Staff Memorandum, Major G. W. Sliney, "Peacetime Organization of an Expeditionary Force," April 1, 1930; General Staff Memorandum, Lieutenant Colonel R. Coyle, "Proper Equipment for a Division for duty in China in Protection of American Lives, Property and Interests," February 23, 1932; Individual Student Memorandum, Major E. M. Almond, "Provision of an Expeditionary or Striking Force as an Integral Part of the Four Army Plan," May 5, 1934; and Lecture, Conduct of War Course 17, 1932, Major General J. G. Harbord, "The Preservation of American Identity in the World War," April 11, 1932.

OTHER MAJOR SUBHEADINGS

Early's Summer Campaign - 1864	Enemy Aliens
East African Protectorate	Engineer Corps - France - World War I (Great Britain, Italy)
Eastern Asia and Australia	Engineer Corps, U.S.
Eastern Frontier, U.S.	Engineers, Chief of
East Front - World War I	Enlistment
East Indies	Equipment (by country and branch of service, i.e. infantry, medical service, etc.)
Economic Agencies - General	Erie, Lake - War of 1812
Economic Plan	Espionage
Economic Pressure	Esthonia
Economic Situation (by geographical area)	Estimate of Preparedness - U.S.
Ecuador	Estimate of the Means
Education (by geographical area)	Estimate of the Situation, Plans and Orders
Education, U.S. Navy	Etappen Service, Germany
Efficiency, Officers (by country)	Ethan Allen, Fort, Vermont
Egypt	Europe, General
Eighth Army - Germany - World War I	Evacuation (by geographical area)
Eighth Service Command - Services of Supply, U.S.	Expeditionary Forces (by geographical area)
Eire (Irish Free State)	Expeditions (by geographical area)
Electricity	Expenditures and Budget (by geographical area)
Elizabeth City, North Carolina - Civil War	Exports (by geographical area and country)
Embarkation, Ports of	
Employment, U.S.	
Employment and Mission Aviation, Naval, U.S.	

F

FASCISM

Material includes lectures, committee reports, and student research papers treating the subject in general and with specific reference to Italy and Germany. Included are: Individual Student Memoranda, Major E. F. Harding, Major C. E. Kelton, "Political and Economic Aims of Fascist Italy and Nazi Germany with Special Reference to the Balkans," both May 5, 1934; Conduct of War Course 18, 1936, Committee 8, "Internal Stability of Nations - Comparative analysis of Revolutions; Russian 1917-1918, German 1918, Fascist Italy and Lessons Applicable to U.S.," February 1, 1936; and G-2 Course 16A, 1939, Committee 3, "Survey - Italy including possible Military effort in South America, Colonization in Africa, Position in Mediterranean 1936, Interest in Spain," January 21, 1939.

OTHER MAJOR SUBHEADINGS

Facilities, U.S.	Fleet Operating Plan
Falkland Islands	Fleet Services of Supply
Far East	Florida
Fascism	Food (by country or geographical area)
Federal Bureau of Investigation	Forage
Federal Reserve System	Ford Island, Hawaii
Festibert, Battle of	Foreign Commerce, U.S.
Field Artillery (by country and geographical area)	Foreign Policy, U.S.
Field Artillery Fire	Forestry Troops (by country)
Field Artillery Materiel	Formosa
Field Manual, U.S.	Fortieth Division, Germany
Field Orders, U.S.	Fortifications (by country)
Field Service Regulations	Four Army Plan
Fifth Army, France - World War I	Fourteen Points - Wilson's
Fifth Army, Germany - World War I	Fourth Army (by country)
Fifth Corps, U.S.	Fourth Service Command, Services of Supply
Fiftieth Division, Germany - World War I	France
Finance (by country)	Franco-Russian War 1870-71
Finance, Department of, U.S.	Franklin - Nashville Campaign - 1864
Finland	Fredericksburg Campaign - 1862
Firepower (also by country)	Freedom of the Seas
First Army (by country) - World War I	French West Indies
First Service Command - Services of Supply, U.S.	Friedland, Battle of - Napoleonic Wars
Fort Fisher, North Carolina - Civil War	Frisia
Fiume	Frontages
Five Forks, Battle of - Civil War	Frontier Commands, U.S.
Fleet Marine Force	Frontiers, Battle of World War I
	Frontiers (by country)
	Fuel (by country)
	Funds, USA
	Furlough

GENERAL STAFF AND CHIEF OF GENERAL STAFF

Material consists of lectures, committee reports, and student research on these topics in both the theoretical and practical sense. Examples of lectures include: Major George C. Marshall, "Development of the General Staff," September 19, 1922; Colonel Oliver L. Spaulding, "Studies in Applied History including Staff Organization in Different Countries," September 22, 1923; Miscellaneous Course #6, 1933, General Peyton C. March, "The Chief of Staff in War; (Reminiscences of Duty in the Far East, Japanese Aims)," April 20, 1933; and War Plans Course #17, 1939, Lecture, Major General J. G. Harbord, "The Chief of Staff in the Theater of Operations," April 6, 1939. Exemplary committee studies include: G-1 Course 10, 1924, Committee 2, "Survey, G-1 Activities in U.S. Army During Past Major Wars, G-1 Principles and Methods in Great Britain, Germany and Japan," December 17, 1924; and G-3 Course 12, 1931, Committee 4, "School System of the Regular Army, Selection and Training of Officers for General Staff and High Command in Germany, France, Great Britain, Japan and the United States," September 25, 1931. Individual student research interests are reflected by General Staff Memorandum, Major E. Santschi, "Relation of the War Department, General Staff and the Chief of Staff to the Executive," April 1, 1928; General Staff Memorandum, Commander M. E. Marly, "Adaption of the War Department General Staff to the Navy," May 6, 1929; General Staff Memorandum, Major L. T. Gerow, "Changes Necessary in Current Policies Governing the Assignment of Regular Army Officers to Duty as Members of War Department General Staff and General Staff with Troops," February 28, 1931; Individual Student Memorandum, Lieutenant Colonel J. Wainwright, "Qualifications for General Staff Eligible List as Related to the Army School System," May 5, 1934; and Individual Staff Memoranda by Major F. M. Brady and Colonel W. S. Drysdale, "Changes in War Department General Staff so that it May Devote its Time and Effort to Plans for the National Defense," both dated May 2, 1936.

OTHER MAJOR SUBHEADINGS

- | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| G-1 (Including Army, Corps Area, General Staff, G.H.Q., Principles and Policies, Theater of Operations, War Department, and War Plans) | G-3 (A.E.F., Army, Corps Area, Departments, First Army - A.E.F., G.H.Q., Theater of Operations, War Department, War Department General Staff, War Plans) |
| G-2 (Army - U.S. and Germany, Corps Area, Features of a Specific War Plan, G.H.D., General Staff A.E.F., Group of Armies, Principles and Policies, Theater of Operations, War Plans, General Mobilization Plan) | G-4 (A.E.F., Army, Corps Area, G.H.Q., General Staff A.E.F., Reference Data, Theater of Operations, War Department General Staff, War Department General Mobilization Plan, War Plans) |
| | G-5 (A.E.F. General Headquarters) |

Galapagos Islands (Ecuador)	Geology
Galician Campaign	Georgia
Gas (by country)	Germany
Gas Equipment	Gettysburg, Battle of, 1863
Gas Masks	Ghent, Treaty of
Gasoline	Gibraltar
Gaza Beersheba, Battle of - World War I	Givenchy - Festubert, Battle of, 1918
General Board - U.S. Navy	Good Hope, Cape of
General Council - War Department	Gorlice - Tarnow, Battle of - World War I
General Headquarters - A.E.F.	Government (by country)
General Headquarters Reserves	Governors, State
General Headquarters - U.S.	Gravelotte, Battle of - 1870-71 War
General Officers, U.S.	Great Britain
General Organization Project, A.E.F.	Great Lakes (including coastal frontier)
General Service Board, U.S.	Greece
General Service Schools, U.S.	Greenland
General Staff (by country)	Guadeloupe
General Staff, Chief of	Guam
General Staff College - Japan	Guantanamo, Cuba
General Staff Corps Eligible List	Guatemala
Geographical Situation (by country or area)	Guise, Battle of - World War I
Geography (by country or area, including military geography)	Gulf Coast Region
	Gumbinnen, Battle of - World War I
	Guns, Automatic

H

HISTORY

The importance of historical analysis as part of the War College curriculum in the inter-war years was subtly present at all levels. Notwithstanding the absence of a prescribed history course, historical analysis was utilized to a large extent in committee research, and students received additional exposure via lectures and individual research on occasion. Representative lectures include: War Plans Course 13, 1927, Lieutenant Colonel W. G. Caples, "Historical Background of Our Military System," April 18, 1927; and Dr. H. A. Gibbons, "International Relations of Italy," January 14, 1922. Committee reports include G-1 Course 11, 1927, Committee 5, "Historical Study of Morale in Armies," October 14, 1927; and G-2 Course, 1928, Committee 7, "Brief Description of Historical Development of Japan," December 20, 1928. Student research was reflected in two Individual Student Memoranda by Major S. G. Henry and Lieutenant Colonel S. Jarman, "The Using of Past Experiences of our Officer Personnel," both May 5, 1934.

OTHER MAJOR SUBHEADINGS

Haiti	Holly Springs, Mississippi - Civil War
Halifax, Canada	Honduras
Harbord Board on Organization of General Staff	Hong Kong
Harbors (by country)	Hospitalization and Evacuation (by country)
Hatteras Inlet, Battle of - Civil War	Hospitals (by country)
Hawaii	Hospitals, Field - Evacuation - Base
Health (by country)	Hospital Trains
Henry, Fort - Civil War	House of Representatives, U.S.
Hermanstadt, Battle of - 1916	Howitzers
Herzegovina	Hudson, Port - Civil War
Hides	Hungary
History (by country)	Hygiene

I

INTERVENTION

Of interest on this topic are committee studies and student research papers primarily directed at the Latin American sphere. Examples include: G-2 Course 11, Committee 6, 1928, "Political, Economic, Military and Naval Situations in Central and South America as setting forth causes that may lead to intervention in those countries by the U.S.," December 19, 1928; and a series of student research papers done in 1931 on "Scope and Application of the Monroe Doctrine." Also interesting and useful are Command Course 1927, Committee 12, "Strategical Estimate of Intervention in Yellow and Green [War Plans]," March 15, 1927; and a lecture War Plans Course 21, Lieutenant Colonel H. H. Slaughter, "The A.E.F. in Siberia as a part of Allied Intervention in 1918," March 29, 1934.

OTHER MAJOR SUBHEADINGS

Iberian Peninsula	Industrial Preparedness
Idaho	Industries (by country)
Illiterates	Infantry, U.S.
Immigration	Infantry Divisions (by country)
Imperial Defense College - Great Britain	Information, Military (by country)
Imperial Defense Committee - Great Britain	Intelligence (Military and Naval)
Imports (by country)	Internal Conditions (by country)
Independent Air Force (British, 1918)	International Aerial Regulations
India	International Communications
Indian Ocean	Interstate Commerce Commission
Indo-China	Intervention
	Invasion
	Iodine
	Iraq

Iron
Island N. 10 - Civil War
Isonzo, Battle of, 1918

Italian War, 1859
Italo - Ethiopian War 1935-36
Italy

J

JAPAN

The importance of this Pacific power in the international relations of the inter-war period led to much emphasis on its political, economic, and military situation by the Army War College faculty and students. A representative lecture is G-2 Course 8, 1935, Colonel C. Burnett, "The Japanese Empire in 1934," December 20, 1934. An example of a committee study may be found in G-2 Course 24A 1939, Committee 11, "Current International Estimate of the Eastern and Western Hemispheres," January 28, 1939. Even more interesting are the wide variety of individual student papers which include: Major F. L. Parks, "Practicability and Desirability of Blue Supply Lines via Suez or Cape of Good Hope for a Blue War in the Western Pacific," February 28, 1940; Lieutenant Colonel A. B. McDaniel, "Feasibility of Economic Strangulation of Orange in a Blue-Orange War," February 25, 1939; and Major E. H. Metzger, "Strategic Significance of the Japanese Penetration in the Panama Canal Area," May 1, 1935.

OTHER MAJOR SUBHEADINGS

Jacksons Valley Campaign, Civil War	Joint Coastal Frontier Defense Plan, U.S.
Jamaica Islands	Joint Cooperative Plan, Panama
Japan	Joint Estimate of the Situation
Jena, Battle of	Joint Merchant Vessel Board, Army and Navy
Jerusalem, Battle of	Joint Operations of Land and Naval Forces
Joint Army and Navy Action	Joint Overseas Expeditions
Joint Army and Navy Exercise	Joint Planning Committee
Joint Army and Navy Maneuvers	Joint Plans
Joint Army and Navy Problems	Judge Advocate General
Joint Army and Navy Recruiting Plans	Justice Department, U.S.
Joint Army and Navy Supply	Jute
Joint Board, The	Jutland, Battle of
Joint Board for Gun Forgings	
Joint Board on Ammunition	

K

KOREA

War College students and faculty generally concerned themselves with Korea in the inter-war period via committee studies. Examples include G-2 Course 22, Committee 13, 1933, "Strategic Survey, Manchuria and Bordering Areas," December 20, 1933; Conduct of War Course 12, Committee 4,

1931, "Joint Operations in the Russo-Japanese Wars, Landings in Korea and Manchuria, The Siege of Port Arthur," March 30, 1931; and G-2 Course 1928, Committee 7, "Western Pacific and Eastern Asia, as a Possible Theater of Operations," December 20, 1928.

OTHER MAJOR SUBHEADINGS

Kamerun	Kingman Reef Island
Karelia (Russia)	Koniggratz, Battle of
Kars	Korea
Kedah	Kronstadt
Kelantan	Kurdistan
Kellog - Briand Pact	Kurile Islands
Kiau Chau	Kurt El Amara
Kiel Canal	Kwantung

L

LIMITATION OF ARMAMENTS

Always an important issue, in peacetime, this subject was covered in War College classes, lectures, and individual student research. Lectures were represented by Miscellaneous Course 9, 1921-1922, Colonel S. C. Vestal, "The Aims of the U.S. at the Limitation of Armaments Conference," November 5, 1921. Committee studies included G-2 Course 9, Committee 3, 1928, "An Analysis of Steps Taken in 1928 towards Limitation of Armament," February 15, 1928. Finally, student research probed still deeper as witnessed by Commander E. G. Allen, USN, "Effect of the London Treaty on the Strategy of the Pacific," February 27, 1931.

OTHER MAJOR SUBHEADINGS

Labor (by country)	Lines of Action (i.e., Strategic options by country)
Landing Field	Lithuania
Landing Operations (Japan and U.S.)	Little Entente
Landings (by country)	Locarno, Treaty of
Lapland	Lodz, Battle of
Latin America	Logistics
Laussane, Treaty of	London Conference
Lead	Long Island, New York
League of Nations	Loo Choo Islands
Le Cateau, Battle of	Loos, Battle of
Leeward Islands	Lorraine
Legislation	Los Angeles
Leuthin, Battle of	Louisburg, Canada
Liaison	Louisiana
Libya	Low Archipelago
Liechtenstein	Lumber
Limitation of Armaments	Luxemburg
Limited Service Men	Lytton Commission

M

MECHANIZATION

War College material pertaining to the subject includes treatment of mechanization in various nations (France, Germany, Great Britain, Italy, Japan, Russia, and the United States). Other related topics include examination of mechanized force and mechanized brigade in the U.S. Army. Especially useful are committee studies such as Analytical Course 19, 1940, Committee 4, "Influence of New Weapons Upon the Organization and Employment of Armies and Navies in Wars since 1920," February 23, 1940. Lectures include G-3 Course 12, 1940, Brigadier General A. R. Chaffee, "Mechanized Cavalry," September 29, 1939. Equally informative are a wide variety of individual student research projects. Examples include: Captain B. M. Bryan, "Operations of the Panzer Divisions in Poland," January 31, 1940; Major W. H. Gill, "Motorization and Mechanization as they pertain to the National Guard," March 27, 1930; Major H. C. Ingles, "Command and Signal Communications to and within Mechanized Units," February 18, 1932; Major E. M. Almond, "Provision of an Expeditionary or Striking Force as an integral part of the Four Army Plan," May 5, 1934; Major G. DeL. Carrington, "Defense of a Theater of Operations Against Attacks of Aviation, Mechanization and Motorized Units," May 2, 1936; and Lieutenant Colonel G. E. Stratemeyer, "Organization, Armament, and Training for Anti-Tank Defense," February 25, 1939.

OTHER MAJOR SUBHEADINGS

Machine Guns (by country)	Marianas Islands
<u>Macon</u> , USS	Marine Corps
Macon, Fort - Civil War	Marine Expeditionary Forces
Madrid - Spanish Civil War	Maritime Provinces of Canada
Mail (by country)	Marne, Battle of
Maine	Marshall Islands
Maintenance	Martial Law
Malampaya Sound, Philippines	Martinique
Malaysia	Mass Procurement
Malta	Masurian Lakes, Battle of
Manchuria	Mechanization (by country)
Mandates	Mechanized Brigade - U.S.
Maneuvers (by country, and also includes air service, material guard, map maneuvers)	Mechanized Force - U.S.
Manganese	Medical Department (by country)
Manila Fiber	Mediterranean Sea
Manpower (by country)	Megiddo, Battle of
Manufactures (by country)	Merchant Marine (by country)
Maps (by country)	Mercury
Map Studies (Army War College)	Mesopotamia (including World War I)
Marching (by country)	Messines (World War I)
	Metals
	Metz

Meuse Argonne	Mobilization Regulations
Mexican War	Mobilization Unit Plans
Mexico	Mobilization, US Marine Corps
Mica	Mobilization, US Navy
Midway Island	Mobilization, War Department Plan
Military Academy, U.S.	Mongolia
Military Government (by country)	Monographs (by country)
Military Police (by country)	Monroe Doctrine
Minerals (by country)	Mons, Battle of
Mines (by country) - weapon	Montana
Missions (by country)	Monterey, Mexico
Mississippi River	Montreal
Mobile (Civil War)	Moon Island, Baltic Sea (World War I)
Mobility	Morale (by country)
Mobilization (by country)	Morocco
Mobilization, Data Tables	Mortars
Mobilization, Economic	Motorization (by country)
Mobilization of Industry (by country)	Motor Transport Corps
Mobilization Plan, Corps Area	Mukden, Battle of
Mobilization Plans, Special	Munitions Board
	Munitions of War (by country)

N

NEGROES

Interest in the military potential of Black troops rose in the inter-war period. Various committee studies examined the World War I experience and future potential of the issue. At least one individual student research project was directed toward this type of manpower utilization, and an interesting lecture may be found on the topic in Command Course #3, 1924, Colonel S. C. Vestal, "The U.S. in Battle of Allies, Auxiliaries Colored Troops and Troops Raised in the Insular Possessions," April 30, 1924. See also, for example, Lieutenant Colonel T. L. Martin, "Recruiting, Receiving, Processing and Assigning Negro Volunteers in An Emergency Prior to Enactment of a Selective Service Law," November 5, 1938. A representative Committee study is G-1 Course, 1932, Committee 3, Subcommittee 1, "The Use of Negro Manpower in War and Recommendations for its Use in a Future War," October 20, 1931. (N.B.) The researcher should also check John Slonaker, "The U.S. Army and the Negro: A Military History Research Collection Bibliography," Special Bibliographic Series Number 2 (Carlisle Barracks: US Army Military History Research Collection, January 1971), pp. 11-14.

OTHER MAJOR SUBHEADINGS

Napoleonic Campaigns	Naval Intelligence
National Defense College	Naval Operations, Office of
National Position in Readiness	Naval Ratios
Naval Bases (by country)	Naval War College

Navigation; Bureau of
 Navy (by country)
 Navy Department, U.S.
 Navy, Secretary of
 Near East
 Negroes (as a race and as troops)
 Netherlands
 Neufchateau (World War I)
 Neuilly, Treaty of
 Neutrality
 New Berne, N.C. (Civil War)
 New Deal (U.S.)
 Newfoundland
 New Madrid (Civil War)
 New Orleans (Battle of)
 Newport, Rhode Island
 Newspapers
 New York
 New Zealand
 Nicaragua
 Nickel

Nine Power Treaty
 Nineteenth Division, Germany (World War I)
 Ninth Army; France, Germany (World War I)
 Ninth Service Command, Services of Supply, U.S.
 Nitrates
 Non-Commissioned Officers, U.S.
 North Anna (Civil War)
 North Atlantic Coast and Coastal Frontier
 North Carolina
 Northeastern Theater of Operations, U.S.
 Northern Frontier, U.S.
 Northwestern Theater of Operations, U.S.
 Nova Scotia
 Nyassaland

O

OBJECTIVES

A number of interesting committee analyses and several individual student research projects relate to various national, economic, and war-time objectives. Examples include Conduct of War Course 1916, 1934, 1st Period Committee 7, "Objectives of Campaigns in Furtherance of National Aims, Napoleon's Conquest of Prussia and Poland, 1806-07; Civil War Campaigns, 1862-65, World War Campaigns, 1915-1918," February 2, 1934; G-3 Course 9, Committee 2, "G-3 Features of the Russian and Japanese War Plans and Preparations for the Russo-Japanese War, 1904," September 14, 1928; and two student research papers both dated May 2, 1936, by Lieutenant Colonels J. N. Greely and A. J. Stuart, "Plans for Economic Warfare."

OTHER MAJOR SUBHEADINGS

Objectives - Civil War, Crimean War, Economics, Franco-Prussian War, Mexican War, Military Napoleonic Wars, National, Political, War of 1812, Revolutionary War, Russo-Japanese War, Spanish-American War, World War I
 Observers, Aerial
 Occupation, Military, U.S.

Oesel Island, Baltic Sea
 Officers (by country)
 Officers, Engineer Corps, U.S.
 Officers, General Staff, U.S.
 Officers, Marine Corps, U.S.
 Officers, Medical Corps, U.S.
 Officers (Militia, i.e. National Guard)
 Officers, Navy, U.S.
 Officers, Reserve Corps, U.S.

Ogeasawara Islands	Operations, Naval (by country)
Oil (also by country)	Operations, Offensive
Oise River	Operations, Offensive, Attack, U.S.
One Hundred and Eighth	Operations, Offensive, Battle
Division - Germany - World War I	Operations, Offensive, Envelopment
One Hundred and Nineteenth	Operations, Offensive, Exploitations
Division - Germany - World War I	Operations, Offensive, Exterior Lines
One Hundred and Ninety-Fifth	Operations, Offensive, Stabilized
Division - Germany - World War I	Front
One Hundred and Ninety-Ninth	Operations, Offensive Penetrations
Division - Germany - World War I	Operations, Offensive, Warfare of
One Hundred and Ninety-Second	Movement
Division - Germany - World War I	Opium
One Hundred and Seventeenth	Orange Free State
Division - Germany - World War I	Ordnance, U.S.
One Hundred and Third Division -	Ordnance Department, U.S.
Germany - World War I	Organization (by country)
One Hundred and Twenty-First	Organization, Aviation, Naval
Infantry Division - Germany -	Organization, General Staff
World War I	Organization, Industry, U.S.
Ontario	Organization, Marine Corps, U.S.
Operations, Defensive	Organization, National Guard, U.S.
Operations, Defensive, Interior	Organization, Navy, U.S.
Lines	Organization, War Department
Operations, Defense, Retreat	Organized Reserve, U.S.
Operations Division, War Depart-	Overhead
ment General Staff	Overseas Expeditions
Operations, Military (by country)	

P

PRINCIPLES OF WAR

The Command Course in 1921-1922 provided the base for seven student research projects related to the topic. Colonels G. T. Bowman and W. B. Wallace wrote on "The Causes of Napoleon's Downfall: The Principle of Objective: Did Wellington beat Napoleon by seizing and defending a morsel of Portugal." Colonel W. H. Harts and Colonel E. A. Sirmyer both addressed his work to "The Principle of the Objective as Illustrated by the Crimean War, 1853-56." Colonel L. B. Simonds examined "The Principles of War Illustrated by the Russo-Japanese War." Colonel G. F. Baltzell attacked the issue of "What Forced Germany to Make Peace? Illustrated by the Principles of War." Finally, Colonel H. S. Miller treated the issue of "Was it the Defeat of the German Main Army or the West Front or the Overthrow of the Turkish and Bulgarian Armies which brought about the Armistices."

OTHER MAJOR SUBHEADINGS

Pacific Coast
Pacific Islands

Pacific Ocean
Pacifism

Pact of Paris of 1928	Port Arthur, Manchuria
Pago Pago, Samoa	Portugal
Palestine	Portuguese East Africa
Palmyra Island	Portuguese West Africa
Panama	Pounds Per man Per Day
Panama Canal	Power (Industrial)
Pan-American	Power (Utility) - (by country)
Paraguay	Preparedness
Paramount Interest	President, U.S.
Paris, France	Press Relations
Passchendale, Battle of	Price Control
Pay and Allowances	Principles and Doctrine, Naval
Pearl Harbor	Principles of War
Peninsula Campaign - Civil War	Prisoners and Prisoners of War
Peninsula Campaign - 1814	Procurement (by country)
Personnel	Procurement Division, Treasury
Perryville and Stones River	Department, U.S.
Campaign - Civil War	Procurement Personnel, U.S.
Persia	Procurement Zones, War Department, U.S.
Peru	Promotion (by country)
Petroleum	Promotion, Enlisted Men, U.S.
Petersburg - Civil War	Promotion, Officers Reserve Corps
Pescadores Islands	Promotion, U.S. Navy
Philippine Islands	Propaganda (by country)
Philippine Scouts	Property, U.S.
Pillow, Fort - Civil War	Provost Marshall General, U.S.
Pilots, Aviation	Prussia Campaign, East, 1915
Pipe Lines	Psychological Situation (by country)
Platinum	Psychological Tests, U.S.
Plymouth, N. C., Battle of -	Psychology
Civil War	Public Utilities Commission, U.S.
Poland	Public Works
Policy, Military, U.S.	Publication - Service Journals
Policy, Naval, U.S.	Publicity, U.S.
Policy, Political (by country)	Public Opinion
Policy, War Department, U.S.	Puerto Rico
Political Situation (by country)	Puget Sound
Politics in Time of War - U.S.	Punishment
Population (by country)	Punitive Expeditions
Ports (by country)	Purchases

Q

QUARTERING

Two committee reports represent the type of material in this category. G-1 Course 15, 1930, Committee 7, "Billeting or Quarters of Troops During Mobilization and Concentration to Minimize the Requirements of Construction of Shelter and be consistent with American traditions," October 25, 1930; and G-1 Course 10, 1938, Committee 3,

"Billeting Troops During Mobilization and Concentration, Army Method of Representing Military Data by Graphs," November 15, 1937.

OTHER MAJOR SUBHEADINGS

Quartering	Quebec
Quartermaster Corps, U.S.	Quinine
Quartermaster General (U.S., and Great Britain)	

R

THE REVOLUTIONARY WAR

War College files contain lectures and committee studies pertaining to certain aspects of the American Revolution. Topical areas include lessons learned, command and control, manpower procurement, combined operations, supply, transport, and hospitalization and influence of public opinion on the conduct of war. Specific examples of such material are Lecture, Command Course 45, Major General H. E. Ely, "The Commander-in-Chief of Field Forces," May 6, 1924; Lecture, Major C. W. Jenkins, "Combined Operations, Revolutionary War, Yorktown," January 6, 1930; Conduct of War Course 26, Second Period 1930, "Joint Expeditions in the Revolutionary War After 1778 in North Carolina, South Carolina and Georgia leading up to Yorktown," April 28, 1930; and an especially interesting report submitted by Lieutenant Colonel C. A. Bach, "Attempt of Rhode Island to Raise a Regiment of Slaves for Service in War of Revolution - The So-Called 'Rhode Island Black Regiment' of 1778," September 3, 1924.

OTHER MAJOR SUBHEADINGS

Race	Reparations (and the Reparation Commission)
Race to the Sea - World War I	Replacement Troops (by country)
Radicalism	Requirements - U.S.
Radio (by country)	Research
Raids	Reserve Officers Training Corps - U.S.
Railroad (including administration, requirements, troops, and by country)	Reserve Storage Depots
Rank (by country)	Reserves (by country)
Ratings (and grades of enlisted men)	Reserves - U.S. Army, Navy, Marine Corps
Raw Materials (by country)	Resources, National (by country)
Reception Centers	Retirement
Reconnaissance	Revolution (by country)
Red Sea	Revolutionary War - U.S.
Regulating Stations	Rhine
Religion (by country)	Rhodesia
Remount Service (by country)	Rifle (by country)
	Riga Campaign

Riots
 Rivers (by country)
 Roads (by country)
 Road Spaces (by country)
 Road Troops (by country)
 Roanoke Island, Battle of - Civil War
 Roman Empire
 Royal, Port (Civil War)
 Rubber

Ruhr
 Rules of Land Warfare
 Rumania
 Rumanian Campaign (World War I)
 Russia
 Russian Campaign - 1915
 Russo-Finnish War
 Russo-Japanese War
 Russo-Polish Campaign - 1920
 Russo-Turkish War

S

SERVICE, MILITARY

In addition to examining the conditions of military service in countries such as Belgium, France, Germany, Great Britain, Japan and Mexico, War College faculty and students treated the American experience with respect to selective service, manpower and mission needs, as well as the use of women and minority groups. Exemplary material includes G-1 Course 10, Committee 2, 1924, "Survey G-1 Activities in U.S. Army during past major wars; G-1 principles and method in Great Britain, France, Germany and Japan," December 17, 1924; G-1 Course 6, 1930, Lecture, Major E. A. Fitzpatrick, "The Administration of Selective Service from the State Headquarters Standpoint," October 13, 1930; G-1 Course 9, 1933 Committee 1, "Manpower in U.S. Available for Military Service and Industry, Employment of Women, Use of Manpower in Philippines, Hawaii, Alaska and Porto Rico, Manpower Requirements of the Navy and Marine Corps," October 17, 1933; and Individual Student Memorandum, Major B. H. Perry, "Should Limited Service Men be employed in any capacity in the Army of the U.S. during a Major Emergency," May 2, 1936.

OTHER MAJOR SUBHEADINGS

Saar Valley
 Sabine Pass (Civil War)
 Sabotage
 Sahara
 Sahishima Islands
 St. Germain, Treaty of
 Saint Helena Islands
 St. Lawrence River
 St. Mihiel
 Sakhalin Islands
 Salonika
 Salvador, El
 Samoa
 Sanitation
 Santiago, Cuba
 Sault Ste. Marie

Schools (Military - by country)
 Searchlights
 Sebastopol
 Second Army (Germany - World War I)
 Second Army (Russia - World War I)
 Second Army - U.S.
 Second Service Command - SOS - U.S.
 Sedan, Battle of
 Serbia
 Serbian Campaign - World War
 Serbs, Croats and Slovenes, Kingdom of
 Service Command Commander
 Service Commands, SOS, U.S.
 Service, Military (by country)
 Service of Supply, A.E.F.
 Services of Supply, U.S.

Seventh Reserve Division (Germany - World War I)	South-Western Frontier
Seventh Service Command, SOS, U.S.	Spain
Seven Years War	Spanish-American War
Sevres, Treaty of	Specialists, U.S.
Shaiba, Battle of (World War I)	Specifications, U.S.
Shanghai	Spotsylvania Court House, Battle of (Civil War)
Shantung	Staff Rides
Shellau	Stalluponen, Battle of (World War I)
Shelter, U.S.	Standardization
Shenandoah Valley Campaign - 1864	State Department (U.S.)
Shermans' Campaign, 1864-65	State Headquarters
Shiloh, Battle of (Civil War)	Statesmen
Shipbuilding, U.S.	Statistics
Shipping (by country)	Steel
Ships (U.S.)	Storage
Siberia (including Siberian Expeditionary Force)	Straits Settlements
Sibiu, Battle of, 1916	Strategic Areas (geographical)
Signal Communications	Strategic Raw Materials
Signal Corps - U.S.	Strategy (by country, by war, Pacific, Atlantic, Attack, Air, and Naval)
Silk	Strength (by country)
Singapore	Strength, National Guard, U.S.
Sisal	Strikes, U.S.
Six Army Plan	Submarines
Sixth Army (France - World War I)	Subsistence
Sixth Corps (France - World War I)	Suez Canal
Sixth Service Command - SOS - U.S.	Sugar
Small Arms (by country)	Sulphur
Socialism	Sumatra
Soisson, Battle of (World War I)	Super Agencies, U.S.
Somme, Battle of (World War I)	Supply (by country)
Soudan	Supply, U.S. Navy
Sound Ranging Material	Supply Service, U.S. Army
South Africa, Union of	Supply Depots
South African War	Supreme War Council, The
South America	Surgeon General
South Atlantic Frontier	Swaziland
South Carolina	Sweden
Southern Theater of Operations	Switzerland
Southwest Theater of Operations	Syria

T

TANKS

The subject of armored tanks received attention both from the aspect of the weapon itself and by organization into combat units. Treatment was handled by countries with greatest attention to the U.S. experience. Examples of material include: General Staff Memorandum 1928-29, "Future Status of Tanks in Modern Armies with Particular Reference to the U.S.,

Great Britain and Germany"; General Staff Memorandum, Major L. T. Compton, "On Anti-Tank Gun - Military Characteristics and Employment," April 20, 1938; General Staff Memorandum, Colonel G. M. Barnes, "Tank Development Program for U.S. Army - Protection, General Characteristics, Army and Tactical Employment, World War Experiences, and Lessons from Spanish Civil War," April 15, 1938; and G-3 Course 5, 1927, Lecture, Lieutenant Colonel J. A. Brockman, "Tanks and Armored Cars, Their Development, etc.," October 27, 1927.

OTHER MAJOR SUBHEADINGS

Table of Basic Allowances, U.S. Army	Tin
Tables of Organization, U.S. Army	Tobacco
Tactics, Air	Tobago Island
Tactics, Aviation, Naval, U.S.	Tonnage (U.S. and Japan)
Tactics, Defensive	Trade (by country)
Tactics, Military (by country)	Trade Routes (by country)
Tactics, Naval	Traffic, U.S.
Tactics, Roman Army	Training, Aviation, Naval, U.S.
Tampico, Mexico	Training Camps, U.S. Citizens
Tanks (by country)	Training Camps, Reserve Officers, U.S.
Tank Corps (by country)	Training Camps, ROTC
Tannenburg, Battle of	Training, Military (by country)
Tariff, U.S.	Training, Mobilization (by country)
Taxes	Training, Naval and Marine Corps
Technical Troops (Great Britain, Germany)	Training, Unit, U.S.
Telegraph and Telephone (by country)	Trains (including Ammunition, Corps, Divisional, and Type)
Tennessee Campaign, July 1-August 31, 1862	Transportation (by country)
Tennessee, State of	Transportation Corps, U.S.
Tenth Army (France - World War I)	Transportation, Air
Tenth Army (Germany - World War I)	Transportation, Animals
Tenth Division (Germany - World War I)	Transportation, Motor
Tests	Transportation, Overseas
Textiles	Transportation, Pipeline
Theater of Operations (by country)	Transportation, Railroad
Theater of Operations Plan	Transportation, Transports
Thiaucourt Sector (World War I)	Transportation, Water
Tibet	Treaties (by country and Naval)
Third Army (France - World War I)	Trianon, Treaty of
Third Internationale	Trinidad Islands
Third Service Command, SOS, U.S.	Troop Movement (by country)
Three Hundred and Seventieth Infantry Regiment - (World War, U.S., also 369th and 371st)	Troops, U.S.
	Truck Island
	Tsingtau
	Tsingtao
	Tungston
	Turkey
	Turkeston

U

UNITED STATES

Various lectures, committee studies, and individual student research projects treated the United States as it interfaced with the world scene. Interesting examples of the material include: Lecture, J. Q. Dealey, "The U.S. and the Far East," August 26, 1927; G-3 Course 13, 1932, Committee 8A, "The U.S. and its Possessions, Physical Characteristics and the Locations of Industrial Areas and their Probable Influence on an Effort Involving the Defense of the Country," October 1, 1932; War Plans Course 22B, 1938, Committee 2, "Overseas Possessions and Their Influence on the Strategic Position of Mother Countries in Wars - World War and Influence of the Granting of Complete Independence to the Philippines Upon the Strategic Position of the U.S.," March 21, 1938; General Staff Memorandum, Captain B. C. Allen, "The International Relations of the U.S. With Special Reference to Potential Causes of War," March 19, 1930; and Individual Student Memoranda, Colonel C. B. Moore and Major R. D. Finley, "U.S. Cooperation with Russia to Maintain Peace in the Far East," both May 1, 1935.

OTHER MAJOR SUBHEADINGS

Ukraine
United States

Uruguay

V

VERSAILLES, TREATY OF

Of great interest to future Army planners, War College curriculum materials contain various lectures and committee studies on ramifications of this major diplomatic agreement. Lectures include those of Professor I. Fisher before G-2 Course 36, 1923, on "The Indebtedness of Europe," Command Course 23, "Military Frontiers," December 13, 1923, and Professor A. A. Young, G-2 Course 24, "The Dawes Plan and its Probable Results," October 11, 1924. Significant committee reports are represented by G-2 Course 1928, Committee 5, Volume III, "Restrictive Measure in the Treaty of Versailles, Significant Factors in the Problems of So-Called 'European Minorities' and International Debts and Preparation Payments," January 20, 1928.

OTHER MAJOR SUBHEADINGS

Valmy, Battle of
Vanadium
Vancouver
Venezuela
Vera Cruz
Verdun

Versailles, Treaty of
Vicksburg, Battle of
Virginia Campaign, Civil War, 1864-65
Virgin Islands
Vistula - San, Operations
Vittorio Veneto, Battle of

W

WAR PLANS, ORANGE

A sizable body of material exists in course material files of the Army War College pertaining to a fundamental part of the curriculum--teaching of war planning. The types of material are well illustrated by a specific color plan, in the instance "Orange" for war against Japan, and include lectures, committee studies, and student memoranda. Representative illustrations of lectures include: Captain C. G. Day, USN, "Submarines, Their Use in a Campaign against Orange," November 4, 1921; and Miscellaneous Course 12, 1924, Lieutenant Colonel W. L. Goldsborough, "A Strategic Comparison of the Northern and Southern Routes (Basic War Plan, Orange)," June 12, 1924. Committee analyses are shown by G-3 Course 22 and 22A, 1928, Committee 7B, "Changes in the Organization and Equipment of the Army to Meet Requirements of War with Orange, in Philippine Territory or on Asiatic Mainland," October 6, 1928; and Courses 1, 2, 3, 1937, Committee 13, "Determination of Diplomatic and Economic Measures and Methods of Application Against Enemy Nations in a Blue-Green, Blue-Orange, or a Blue-Red War," January 26, 1937. A much more catholic approach to Orange war problems was taken by student researchers of the period. For example, the following citations are representative: Major R. L. Eichelberger, "Potentialities of China and Russia in an Orange War," March 31, 1930; Lieutenant Colonel R. S. Thomas, "The Army Force Required to Insure the Retention of the Manila Bay Region in the Event of an Orange War," March 1, 1932; Captain H. F. Glover, "Desirability and Practicability of a Supply Line via Suez for a War in the Western Pacific," May 5, 1934; Commander W. F. Amsden, USN, "Strategy of the Western Pacific after M-20," May 5, 1934; Major J. F. Conklin, "The Possibility of Exhausting Orange by Economic Strangulation in a Blue-Orange War," April 30, 1934; and Major I. H. Edwards, "The Air Component of the Defense Forces Permanently Assigned to the Hawaiian Department," May 6, 1938.

OTHER MAJOR SUBHEADINGS

Wagram, Battle of, 1809	Wars (by countries)
Wake Island	War, Assistant Secretary of, U.S.
Wallachiu, Invasion of, 1916	War Cabinets (France, Germany, Great Britain, and U.S.)
War	War Department (by countries)
War Plans, Coalitions	Warfare, Naval
War Plans, Colors (including Black, Blue, Brown, Crimson, Gray, Green, Orange, Purple, Rainbow, Red, Red Coalition, Red-Orange, Tan, White, and Yellow)	War Finance Corporation, U.S.
War Plans, Coalitions	War Games (U.S., Joint Army-Navy)
War Plans (by countries)	War Industries Board
War Plans, U.S. Navy	War Policies Commission
	War Trades Board
	Warrant Officers, U.S.
	War Reserves (by countries)
	War Resources Administration, U.S.

Warsaw, Battle of, 1920
 War of the Spanish Succession
 War of 1812, U.S.
 War, Secretary of, U.S.
 Washington Conference, Dis-
 armament, The
 Washington, State of
 Waterloo, Battle of
 Waterways, Strategic (by
 countries)
 Weapons (by countries)
 Weather
 Welfare, Troop
 Western Coast, U.S.
 Western Hemisphere
 West Indies

Western Theater of Operations
 West Front - World War I
 Wilderness, Battle of
 Wilmington, North Carolina (Civil War)
 Windward Islands
 Winnipeg, Canada
 Women
 Wool
 Works Progress Administration
 World Court
 World Situation, General
 World War, The (World War I)
 World War II
 Worth, Battle of
 Wounded (by countries)

X-Y-Z

YORKTOWN

The operations at Yorktown, Virginia, during the American Revolution and Civil War received some attention by War College classes in the Thirties. Major C. W. Jenkins lectured about "Combined Operations, Revolutionary War, Yorktown," on January 6, 1930. Conduct of War and Analytical courses treated Yorktown as part of Joint Operations studies in 1934, 1939, and 1940, and the entire class engaged in a field trip to the battlefield in 1937. Exemplary of committee studies is Analytical Course 23, 1940, Committee 8, "Joint Operations of the Army and the Navy, in Operations against Critical Areas and in Defensive Operations," February 28, 1940.

OTHER MAJOR SUBHEADINGS

Yap
 Yorktown, Battle of
 Ypres, Battle of
 Yucatan

Yugoslavia
 Zama, Battle of
 Zeebrugge, Belgium
 Zone of Interior (by countries)

SECTION III

SELECTED BIOGRAPHICAL HEADINGS

Noted below are examples of the work of selected individuals relating to the Army War College. Not intended to be exhaustive, these examples have been selected because of either the historical interest of the topics or because of the prominence of the authors themselves.

A

Adams, E. J. Major General (The Adjutant General)

Lecture, "The Adjutant General's Department," October 18, 1939, G-1 Course 3, 1940.

Adams, H. M. (Vice President, Union Pacific Railroad)

Lecture, "Railroad Transportation and The Army," April 4, 1921, Supply Course 31, 1920-1921.

Lecture, "U.S. Railways in War Utilization--Our Western Railways in a War on the West Coast," March 20, 1922, G-4 Course 5, 1921-1922.

Aishton, R. H. (Chairman, American Railroad Association)

Lecture, "The Master of Movement," March 7, 1924, G-4 Course 26, 1923-1924.

Lecture, "Some Aspects of Rail Transportation," April 21, 1926. 35-48

Lecture, "Control and Operation of Railroads in War," November 11, 1931, G-4 Course 8, 1931-1932.

Allen, Robert H. Major General, USA, Retired

Lecture, "Tank Development in the U.S. Army," October 27, 1927, G-3 Course 3, 1927-1928.

Allen, Terry de la Mesa. Major (Cavalry)

Individual Staff Memorandum, "Adequacy of the Present System of Formulating, Publishing and Issuing Combat Orders in a War of Movement," May 1, 1935.

Allenby, Field Marshal (British Army)

Lecture, "The Future of Cavalry," October 29, 1928, Miscellaneous Course 3, 1928-1929.

Allison, James B. Major General (Signal Corps)

Lecture, "The Budget, Finance Branch, G-4, War Department," February 9, 1924, G-4 Course 11, 1923-1924.

Lecture, "The Influence of the Control of International Communications in the Conduct of War," February 28, 1935, War Plans Course 9, 1934-1935.

Lecture, "Suggestions for the Reorganization of Signal Communications for the T. of O.," January 7, 1936, Conduct of War, Course 5, 1935-1936.

Lecture, "Signal Communications as a Requisite of Command," March 8, 1937, War Plans Course 25, 1936-1937.

Almond, Edward M. Major (Infantry)

Individual Student Memorandum, "Provision of an Expeditionary or Striking Force as an Integral Part of the Four Army Plan," May 5, 1934.

Altmayer, General Rene (French Army)

Translation of Lecture, "The German Military Doctrine," 1936. 92-186

Anderson, Dr. Benjamin M., Jr. (Economist, The Chase National Bank)

Lecture, "Price Control in War Time," May 4, 1938. 221-38-44

Andrews, Frank M. Major General (Air Corps)

Individual Student Memorandum, "Antiaircraft Defense within the Infantry Division," April 29, 1933. 397-3

Lecture, "The G. H. Q. Air Force," October 15, 1936, G-3 Course 12, 1936-1937.

Lecture, "Organization and Functions, G-3, WDGS," September 18, 1939, G-3 Course 3, 1939-1940.

Arnold, Henry H. Brigadier General (Air Corps)

Lecture, "Development of the Employment of G. H. Q. Air Force Units as a Result of the Experience of the 1st Wing," March 23, 1936, War Plans Course 8, 1935-1936.

Lecture, "The Air Corps," (Aviation in Spain and China), October 8, 1937, G-3 Course 8 and 8A, 1937-1938.

B

Bacon, Robert L. Major (Infantry)

General Staff Memorandum, "The Use to be made of Regular Army Reserve in a National Emergency," October 8, 1939, 7-1940-22.

Baehr, Carl A. Major (Field Artillery)

WPD General Staff Memorandum, "Cooperation between local Army and Navy Commanders," September 26, 1925, 310A-94.

G-3; General Staff Memorandum, "Determination of Mobilization Priority in Different Categories of Air Service Units," November 25, 1925, 312A-29.

G-2; General Staff Memorandum, "National Policy on the Question of Waging War," February 6, 1926, 315A-37.

Baker, Newton D. (Secretary of War)

Opening Address, September 2, 1919, September 1, 1920.

Graduation Address, June 29, 1920.

Lecture, "The Secretary of War During the World War," May 11, 1929, Miscellaneous Course 5, 1928-1929.

Baker, Walter C. Major General (Chief, Chemical Warfare Science)

Lecture, "The Chemical Warfare Service," October 12, 1937, G-3

Course 11, 1938, and November 22, 1938, G-4 Course 12, 1938-1939.

Lecture, "The Mission of the Chemical Warfare Service," October 4, 1939, G-3 Course 15, 1939-1940.

Ballentine, Joseph W. (Far Eastern Affairs Division, US State Department)

Lecture, "The Japanese Empire," December 7, 1928, G-2 Course 5
1928-1929 and December 5, 1929, G-2 Course 4, 1929-1930.

Baruch, Bernard M.

Lecture, "War Industries Board," January 15, 1920, Supply Course 2,
1919-1920; also same topic annually 1921-1926.

Lecture, "Industrial Preparedness," December 14, 1926, Assistant
Secretary of War Course 6, 1925-1926.

Lecture, "Control of Economic and Industrial Resources in War,"
December 13, 1927, Assistant Secretary of War Course 5; also
same topic 1927-1929, 1933.

Lecture, "Economic Mobilization of the United States," March 6,
1930, G-4 Course 17, 1924-1930.

Lecture, "The Joint Congressional and Cabinet Committee in War
Policies," April 11, 1931, G-4 Course 8, 1930-1931.

Lecture, "Industrial Support of War," November 16, 1931, G-4
Course 16, 1931-1932.

Lecture, "War Preparations," February 2, 1938, Conduct of War
Course 4, 1937-1938.

Batchelder, C. C. (Trade Commissioner of India)

Lecture, "Political and Economic Conditions in India," September 25,
1923, G-2 Course 4, 1923-1924.

Bemis, Dr. Samuel F. (History Department, Yale University)

Lecture, "Main Trends of American Foreign Policy," February 5, 1940,
Analysis Course 5, 1939-1940.

Birnie, Upton, Jr. Major General

Lecture, "GHQ and its Relationship to War Department General Staff,"
September 6, 1921, WPD Course 1, 1921-1922.

Lecture, "The A. E. F. Plan," November 7, 1921, War Plans Division
Course 3, 1921-1922; also 1923-1924, 1924-1925.

Lecture, "Field Artillery," September 20, 1934, 325H-39.

Lecture, "Developments in Organization, Armament and Equipment
Field Artillery," September 20, 1934, G-3 Course 5, 1935.

Bishop, H. G. Major General (Chief of Field Artillery)

Lecture, "The Trend of Development of Field Artillery," September 19,
1930, G-3 Course 8, 1930-1931.

Blakeslee, George H. (Professor, Clark University)

Lecture, "Manchuria, The Danger Zone of the Far East," December 12,
1928, G-2 Course 13, 1928-1929.

Lecture, "The Lytton Commission," December 7, 1932, G-2 Course 7,
1932-1933.

Blanding, Albert H. Major General (National Guard Bureau)

Lecture, "The National Guard," October 16, 1936, G-3 Course 13,
1936-1937.

Bliss, Tasker H. General

Lecture, "The Supreme War Council," May 20, 1929, Miscellaneous Course 7, 1929-1930.

Bolte, Charles L. Major (Infantry)

Lecture, "Army Signal Service," September 17, 1937, OCC Course 11-B, 1937-1938.

Lecture, "The Army in Defense," September 23, 1937, OCC Course 15, 1937-1938.

Lecture, "Joint Operations in the American Revolution and the Civil War," February 4, 1938, Conduct of War Course 6, 1937-1938.

Lecture, "G-3 Functions Theater of Operations," March 14, 1938, War Plans Course 14, 1937-1938.

Lecture, "Signal Communications in the Theater of Operations," March 3, 1939, MSS Command Course 10A, 1938-1939; also 1939-1940.

Lecture, "The Army in Defense--War Plan--Green Situation," March 24, 1939, Command Course 17, 1938-1939; also 1939-1940.

Booth, Erving E. Major General

Lecture, "Outstanding Questions Confronting the Supply Division, General Staff," October 30, 1928, G-4 Course 2 and 2A, 1928-1929.

Bowley, Albert J. Brigadier General

Lecture, "Work of the Personnel Division of the War Department General Staff," October 1, 1929, G-1 Course 2, 1929-1930.

Bradley, Omar N. Major (Infantry)

General Staff Memorandum, "Minimum Basic Training Qualifications for Infantry, Cavalry, and Field Artillery Replacements," May 5, 1934, 407-8.

Brigham, Carl C. (Professor, Princeton University)

Lecture, "Determination of the Requisite Qualifications, other than Physical, for Officer Candidates," October 12, 1934, G-1 Course 4, 1934-1935.

Brigham, Claude E. Major General (Chief of Chemical Warfare Service)

Lecture, "The Present Status of Chemical Warfare Service in the U.S.," March 31, 1934, 325-G-32.

Bristol, Mark L. Rear Admiral (High Commissioner to Turkey)

Lecture, "Conditions in the Near East," November 6, 1925, G-2 Course 1, 1925-1926, 315A-1.

Brown, Constantine

Lecture, "The International Situation," January 12, 1938, G-2 Course 12, 1938-1939.

Brown, Lytle. Major General

Lecture, "Plans and Preparation for War by the Engineer Department," November 3, 1930, G-4 Course 4, 1930-1931.

Brown, Preston. Major General

Lecture, "Food and Population," Courses for, and Tactics and Strategy of War by Thinly and Densely Populated, Industrial and Agricultural Nations, September 6, 1919, G-2 Course 37, 1919-1920.

Lecture, "Political Situation, World Politics, History of Development of Nations and Considerations Governing," September 13, 1920, G-2 Course 7, 1920-1921.

Bryan, Blackshear M., Jr. Captain (Field Artillery)

General Staff Memorandum, "Operations of the Panzer Division in Poland," January 31, 1940, 7-1940-65.

Bryant, S. W. Rear Admiral, USN

Lecture, "Office of Naval Operations," September 9, 1932, G-3 Course 5, 1932-1933.

Buckner, Simon B. Lieutenant Colonel (Infantry)

General Staff Memorandum, "Education of Officers of the Regular Army," May 2, 1929, 357-11.

Bull, Harold R. Major (Infantry)

Individual Student Memorandum, "The Infantry Division, Organization from the Viewpoint of Tactical Employment," April 29, 1933, 397-13.

Bundel, Charles M. Brigadier General

General Staff Memorandum, "Is Proper Provision made for Cooperation of Army and Navy Air Forces in Coastal Warfare?" November 1, 1924, 291A-66.

Lecture, "Principles, Methods, and Doctrines of War," February 12, 1927, Command Course 2, 1926-1927.

C

Callan, Robert E. Major General

Lecture, "Organization and Functions of the Supply Division, WGS, including preparation for War," October 26, 1931, G-4 Course 2, 1931-1932.

Carr, Irving J. Major General

Lecture, "The Army Industrial College, Scope and Character of Work," January 11, 1930, War Plans Course 5, 1929-1930.

Lecture, "The Influence of the Control of International Communications on The Conduct of War," November 10, 1932, 325-F-19.

Carty, J. J. Brigadier General

Lecture, "Signal Communications," January 26, 1925, G-4 Course 11, 1925-1926.

Lecture, "The Telephone Company and National Defense," March 23, 1926.

Cavan, Earl I. General (British Army)

Lecture, "Command," December 23, 1921, Command Course 11, 1921-1922.

Chaffee, Adna R. Colonel (Cavalry)

General Staff Memorandum, "What Changes are Desirable if any, in our Present Policy of Maintenance of Fixed Coast Defenses Considering Possibilities of Railroad Artillery," November 1, 1924.

ASW General Staff Memorandum, "Requirement and Procurement Policies of the Finance Department under the Six Army Plan," February 7, 1925.

Lecture, "The Status of the Mechanized Combat Organization and the Desired Trend in the Future," September 19, 1929, G-3 Course 7, 1929-1930.

Lecture, "The War Department Budget and War Department Legislation," December 4, 1936, G-4 Course 6, 1936-1937; also 1937-1938.

Lecture, "Mechanized Cavalry," September 29, 1939, G-3 Course 12, 1939-1940.

Chang, P. C. (Secretary, Chinese Educational Commission, Columbia University)

Lecture, "China at Limitation of Armament Conference," October 20, 1921, 215-37.

Cheatham, B. F. Major General

Lecture, "The Quartermaster Service in T. of O., AEF, World War," April 17, 1929, G-4 Course 25, 1928-1929.

Cheatham, Joseph J. Admiral, USN (Bureau of Supplies and Accounts, Navy Department)

Lecture, "Naval Methods of Supply," November 10, 1931, 325-E-50.

Clark, Frank H. Rear Admiral

Lecture, "Training of the US Fleet for its Most Probable Mission," January 19, 1931, War Plans Course 7, 1930-1931.

Clarke, E. A. S. (Secretary, American Iron and Steel Institute)

Lecture, "Steel in War," May 7, 1926, Assistant Secretary of War Course 16, 1925-1926.

Clemenceau, George. (Former Premier of France)

Remarks, December 6, 1922, 240-28.

Collardet, Louis. General (French Army)

Lecture, "French General Staff and Organization of the Ministry of War in France," November 30, 1918, 8922-195.

Collins, J. Lawton. Major (Infantry)

General Staff Memorandum, "Long-Range Bombing Planes, Army and Navy," April 25, 1938.

Lecture, "The Army and Large Units in Offensive Combat," March 8, 1939, Command Course 8, 1938-1939.

Lecture, "The Concentration of Large Forces," (German Concentration for Invasion of Czechoslovakia) February 28, 1939, Command Course 3, 1938-1939.

Lecture, "Third Army Maneuvers, May 1940," May 28, 1940, MSS PFM 9, 1939-1940.

Colpoys, John B. (Editor of Trade Unionist)

Lecture, "Labor in War, Measures to Insure its Most Effective Employment of Labor in War, Plan That Should be Made in Time of Peace," October 13, 1931, G-1 Course 7, 1931-1932.

Conard, Charles. Rear Admiral, USN

Lecture, "The Functions of the Bureau of Supply and Accounts," December 15, 1936, and December 13, 1937, 221-37-19 and 221-38-22.

Cone, Hutchinson I. Rear Admiral, USN

Lecture, "Shipping for War Needs, Its Control and Operation," November 12, 1928, G-4 Course 11, 1928-1929.

Lecture, "Shipping for War Needs, Its Control and Operation, the Merchant Marine," November 12, 1929, G-4 Course 8, 1929-1930.

Conger, Arthur L. Colonel

Lecture, "Estimate of Economic Situation," September 10, 1920, G-2 Course 5, 1920-1921.

Lecture, "German and French Military Situation from German and Swiss Viewpoints," G-2 Course 1927-1928.

Lecture, "The G-2 Situation, G. S. T of O," November 25, 1931, 325-E-57.

Lecture, "Grant as a Leader," February 5, 1937, Conduct of War Course 9, 1936-1937.

Conklin, Arthur S. Brigadier General

G-3 General Staff Memorandum, "Effect in Organization Incident to a Reduction of the Regular Army to 110,000 Enlisted Men," December 3, 1924, 289A-22.

Conner, Fox. Major General

Lecture, "Replacements," February 4, 1921, Operations Course No. 22, 1920-1921.

Lecture, "Relations between War Department and the Forces in the Field," November 4, 1920, WPD Course 6, 1920-1921.

Lecture, "G-4 from A. E. F. Point of View," January 6, 1925, G-4 Course 5, 1924-1925.

Lecture, "Supply Division, WDGS," December 1, 1925, G-4 Course 5, 1925-1926.

Lecture, "Organization and Functioning of G-3 AEF," September 18, 1931, G-3 Course 8, 1931-1932; also 1933-1934.

Lecture, "The Allied High Command and Allied Unity of Direction," March 19, 1934, 325-G-11.

Connor, W. D. Major General

- Lecture, "Military Application of Graphics," Course 1913-1914.
- Lecture, "Supply and Transportation from Point of View G-4 War Department," April 13, 1922, G-4 Course 10, 1921-1922.
- Lecture, "China," March 18, 1927, G-2 Course 24, 1926-1927.
- Lecture, "Logistics and its Relation to the Commander in Chief in the Field," Command Course 5, 1927-1928.
- Lecture, "Some Aspects of the Foreign Policies of the United States," January 25, 1929, G-2 Course 15, 1928-1929.
- Lecture, "G-4, G. H. Q., A. E. F., and its Major Problems," March 17, 1933, G-4 Course 16, 1932-1933.
- Lecture, "G-4, GHQ, and the SOS," March 19, 1936, War Plans Course 25, 1935-1936.
- Lecture, "Strategy of Supply," April 29, 1937, War Plans Course 21, 1936-1937 and 1939-1940.

Cook, A. B. Rear Admiral, USN

- Lecture, "Naval Aviation and the Aircraft Industry," 1938, 56-97.

Cota, Norman D. Major (Infantry)

- Individual Student Memorandum, "Effort of the Soviet Communist Party to Communize the U.S.," May 2, 1936.

Craig, Malin. General

- Lecture, "Solution of Cavalry Problems in the United States with Reference to GHQ Army Corps and Cavalry Division," February 16, 1925, Command Course 14, 1924-1925.

Craven, Avery O. Dr. (University of Chicago, History Department)

- Lecture, "The Politician and the Coming of the Civil War," January 10, 1936, Conduct of War Course 7, 1935-1936.

Crittenberger, Willis D. Major (Cavalry)

- General Staff Memorandum, "Army Publicity During Peace Time," March 25, 1930, 367-16.

Crosby, Herbert B. Major General (Chief of Cavalry)

- Lecture, "Cavalry Organization," October 31, 1927, G-3 Course 6, 1927-1928.

Crowell, Benedict. (Assistant Secretary of War)

- Lecture, "General Organization of War Department as Relates to Supply," February 2, 1920, Supply Course 19, 1919-1920.
- Lecture, "Procurement in War," December 10, 1926, Assistant Secretary of War Course 4, 1926-1927.

D

Dalton, Albert C. Brigadier General

- Lecture, "Army Transportation," November 12, 1923, 264-38.

Lecture, "Functions and Organization of the Transportation Service, War Department," February 15, 1924, G-4 Course 14, 1923-1924.
Lecture, "Problems of Government Transportation," January 7, 1925, G-4 Course 7, 1924-1925.

Davis, Dwight F. (Assistant Secretary of War, Governor General of Philippines)

Lecture, "The Supervision of Procurements and Mobilization of Industry," November 14, 1923, 264-33.
Lecture, "Procurement and Supply," February 11, 1924, G-4 Course 12, 1923-1924.
Lecture, "Procurement and Industrial Mobilization," October 31, 1924, 284-45.

Davis, George H. (President U.S. Chamber of Commerce)

Lecture, "Business--Government Cooperation in Time of War," March 22, 1938, 221-38-36.

Davis, Henry C. Colonel, USMC

Lecture, "Military Government for a Latin-American Country in the Light of our Santo Domingo Experience," January 22, 1924, 264-65.

Davis, R. C. Major General

Lecture, "Functions of Adjutant Generals Office and Relations with other parts of United States Army," G-1 Course 4, December 7, 1922.
Lecture, "Plans for the War-Time Expansion of AGO," January 4, 1924, G-1 Course 4, 1923-1924.
Lecture, "Adjutant Generals Department and its Relations to the General Staff," December 15, 1924, G-1 Course 8, 1924-1925.
Lecture, "Activities and Future Development of TAGD," September 28, 1926, G-1 Course 5, 1926-1927.
Lecture, "Major Problems of the Adjutant General, AEF," October 13, 1932, G-1 Course 6, 1932-1933.

Dealey, James Q. (Professor, Brown University)

Lecture, "Situation in the Far East," October 8, 1921, G-2 Course 28, 1921-1922.

Dean, William F. Brigadier General

General Staff Memorandum, "Effort of New Infantry Drill in Time Required for Training of Replacement," October 14, 1939, 7-1940-15.

De Chambrun, Jacques A. de pineton, comte, Colonel (French Army)

Lecture, "Employment of Artillery in Offensive and Defensive Warfare," Training Course 40, 1919-1920.
Lecture, "Report Upon Employment of Automotive Vehicles around Verdun, February-March 1916," Supply Course 59, 1919-1920.

De Haso, J. Anton. (Professor, Harvard University)

Lecture, "Foreign Trade and Economic Penetration," April 13, 1939, War Plans Course 21, 1938-1939.

Lecture, "Defense Measures for Foreign Trade and Economic Penetration," April 14, 1939, War Plans Course 22, 1938-1939.

Lecture, "The Methods of Economic Warfare," April 19, 1940, War Plans Course 20, 1939-1940.

Lecture, "The Allied Trade Offensive and its effect upon the United States," April 20, 1940, War Plans Course 21, 1939-1940.

Delafield, J. R. Brigadier General (Organized Reserves)

Lecture, "Organization, Mission, and Training of the Organized Reserves," November 7, 1925, G-3 Course 8, 1925-1926.

Devers, Jacob L. Major (Field Artillery)

Individual Student Memorandum, "Supplies and Equipment with the Light Field Artillery of the Division, Transportation," April 29, 1933, 397-23.

De Witt, John L. Major General

Lecture, "Supply Functions of the General Staff, based on experiences of the AEF," Supply Course 7, 1919-1920.

Lecture, "Principles of Army Purchase and Supply as suggested by the experience of the A. E. F.," Supply Course 8, 1919-1920.

Individual Student Memorandum, "What is included in a plan of Supply and Evacuation?" February 16, 1920, 101-5.

Lecture, "Supply Functions of General Staff," February 14, 1921, Supply Course 5, 1920-1921.

Lecture, "Functions of G-4, 1st Army as Concerned with Concentration and Preparation for St. Mihiel and Argonne Offensives between August 28 and September 25, 1918," April 15, 1922, 215-118.

Lecture, "Supply Functions of the General Staff, and System of Supply in T of O, based on experience of the A. E. F., France," Supply Course 3, 1920-1921.

Lecture, "The Control and Operation of Motor Transportation in the Theater of Operations," November 10, 1930, G-4 Course 7, 1930-1931.

Lecture, "Supply during Mobilization," October 27, 1931, G-4 Course 3, 1931-1932.

Lecture, "Strategy of Supply," April 12, 1939, War Plans Course 20, 1938-1939.

Dickson, Tracy. Brigadier General

Lecture, "Special Metals," February 20, 1920, Supply Course No. 20, 1919-1920.

Dieckhoff, Hans Heinrich. Dr. (Counselor of German Embassy)

Lecture, "Probable Operations of the Dawes Plan and the Effect of the Locarno Treaty," January 19, 1926, G-2 Course 10, 1925-1926.

Domeratzky, Louis. (Commerce Department)

Lecture, "Methods by which the Department of Commerce Obtains Information Economic Conditions in Foreign Countries,"
January 7, 1928, G-2 Course 6, 1927-1928.

Lecture, "International Cartels," May 21, 1929, G-2 Course 1928-1929.

Drum, Hugh A. Major General

Lecture, "Organization and Functions of G-3, War Department,"
November 6, 1924, G-3 Course 6, 1924-1925; also 1925-1926.

Lecture, "The War Department General Staff and the General Council,"
September 21, 1933, Miscellaneous Course 2, 1933-1934.

Lecture, "The War Department General Staff and National Defense,"
September 11, 1934, G-3 Course 9, 1934 and 1935.

Duffour, LTC (French Army)

Lecture, "War of 1914-1918; French Participation," November 6, 1922,
65-60.

Dumont, George. Brigadier General (French Army)

Lecture, "Railway Movements during the Course of Military Operations,"
May 6, 1922, G-4 Course 34, 1921-1922.

Lecture, "Movements and the General Staff," G-4 Courses 8 and 9, 1922-
1923.

Lecture, "French Supply System During January 17, 1923 Mobilization,
Concentration, and Operations," G-4 Course 7, February 4, 1924.

Lecture, "Regulation of Movement," December 14, 1925, G-4 Course 3,
1925-1926.

E

Earle, E. M. (Professor, Columbia University)

Lecture, "The Near East," January 10, 1927, G-2 Course 8, 1926-1927.

Lecture, "The Formulation of American Military Policy," February 17,
1940, Analytical Course 15, 1939-1940.

Eichelberger, Robert L. Major (A. G. D.)

General Staff Memorandum, "Potentialities of China and Russia in an
Orange War," March 31, 1930, 367-18.

Eisenhower, Dwight D. Major (Infantry)

General Staff Memorandum, "An Enlisted Reserve for the Regular Army,"
March 20, 1928, 349-42.

Eltinge, LeRoy. Brigadier General

Lecture, "War Plans Division," War Department General Staff,
October 17, 1924, War Plans Division Course 8, 1924-1925.

Ely, Hanson E. Major General

Lecture, "The Commander in Chief in War and War Government," May 3,
1924, Command Course 42, 1923-1924; also 1924-1925.

Lecture, "The Commander in Chief of Field Forces," May 6, 1924, Command Course 45, 1923-1924; also 1924-1925.
 Lecture, "The Presidents War Powers, War Government," January 13, 1927, Coordination Course 2, 1926-1927.
 Lecture, "The Command of Large Units in War," March 2, 1928, Command Course 10, 1927-1928.
 Lecture, "Battlefield Psychology," March 28, 1933, G-3 Course 16, 1932-1933; also 1933-1934.
 Lecture, "Leadership and Morale in War," February 2, 1937, Conduct of War Course 7, 1936-1937; also 1938-1940.

Embick, Stanley D. Major General

Lecture, "The War Plans Division," September 6, 1927, War Plans Division Course 6, 1927-1928.
 Lecture, "The War Department General Staff," September 29, 1936, G-3 Course 2, 1936-1937.

Emmons, D. C. Major General

"The GHQ Air Force," September 28, 1939, G-3 Course 11, 1939-1940.

F

Fairchild, H. P. (Professor, New York University)

Lecture, "The Problems of Populations," October 14, 1932, 325-F-47; also in G-1 Course 17, 1932-1933.
 Lecture, "Population as a Cause of War," October 10, 1935, G-1 Course 6, 1935-1936.

Fechet, James E. Major General

Lecture, "Present Status and the Future Development of the Air Corps," September 20, 1928, 325-13-5.

Fisher, I. Dr. (Yale University)

Lecture, "The Indebtedness of Europe," October 20, 1923, G-2 Course 36, 1923-1924.

Fiske, Harold B. Major General

Lecture, "Training in AEF," April 21, 1920, Training Course 28, 1919-1920; also 1921-1922.
 Lecture, "Training Branch, G-3, War Department," November 14, 1922, G-3 Course 4, 1922-1923.

Fletcher, Frank J. Captain, USN (Vice Admiral)

General Staff Memorandum, "Scope and Application of the Monroe Doctrine," March 1, 1931.

Foulois, Benjamin D. Major General (Chief of Air Corps)

Lecture, "The Present Status of Military Aviation and its Trend of Development," September 12, 1933, 325G-30; also G-3 Course 3, 1933-1934.

Lecture, "Developments in Organization, Armament, and Equipment of the Air Corps," October 22, 1934, G-3 Course 18, 1934-1935; also 1935-1936.

Fox, Edward J. Captain, USN

General Staff Memorandum, "If Independence is granted Philippine Islands should a Naval Base be Retained? Where Should it be located and with what Military Characteristic?" February 15, 1932, 387-21.

Lecture, "Joint Army and Navy Training," October 5, 1937, G-3 Course 7, 1937-1938; also 1938-1940.

Lecture, "Naval Logistics," December 10, 1937, G-4 Course 12, 1937-1938.

Lecture, "British War Planning," March 25, 1938, War Plans Course 19, 1937-1938; also 1939-1940.

Lecture, "Naval Intelligence," January 14, 1939, MSS-G-2 Course 4, 1938-1939.

Lecture, "Joint Operations in the Russo-Japanese War," February 6, 1939, Analytical Course 8, 1938-1939.

Freeman, Douglas S. Dr. (Editor, Richmond News Leader)

Lecture, "Methods Employed by General Lee to Maintain Morale in the Army of Northern Virginia," October 27, 1938, G-1 Course 7, 1938-1939.

Lecture, "Lee as a Leader," February 2, 1939, Analytical Course 5, 1938-1939.

Lecture, "Morale in the Confederate Army," October 26, 1939, G-1 Course 8, 1939-1940.

Lecture, "The Objectives of Union and Confederate Armies," (Relation between Commander-in-Chief and the Field Command) February 8, 1940, Analytical Course 8, 1939-1940.

Frendendall, Lloyd R. Major (Infantry)

G-2 General Staff Memorandum, "G-2's Function Relative to Censorship," October 1924, 288A-35.

G-3 General Staff Memorandum, "Training in the Table of Organization," December 3, 1924, 289A-30.

General Staff Memorandum, "What is the Present Arrangement and What is its Effectiveness, War Plans Division for Cooperation between local Army and Navy Commands in all matters affecting Joint Operations, local policies, plans and use of local installations?" November 1, 1924, 291A-56.

G-4 General Staff Memorandum, "Requirements from G-4 Viewpoint, and show how it varies from a Branch Viewpoint," 1924-1925, 290A-29.

Frey, John P. (American Federation of Labor)

Lecture, "Labor in War; Measures to Insure its most effective Employment," December 10, 1927, Assistant Secretary of War Course 4, 1927-1928; also G-4 Course 6, 1928-1929 and G-4 Course 3, 1929-1930.

Fries, Amos A. Major General (Chief, Chemical Warfare Service)

Lecture, "The Chemical Warfare Service," April 29, 1924, Command Course 68, 1923-1924.

Lecture, "The Chemical Warfare Service in a Table of Organization," March 14, 1928, Command Course 12, 1927-1928.

Frost, H. H. Commander, USN

Lecture, "Strategy of the Atlantic," (Proposed Plan of Cooperation between Army and Navy in War with Great Britain), September 9, 1919, G-2 Course 39, 1919-1920.

Lecture, "Naval Operations of a Red-Orange Campaign," October 25, 1920, G-2 Course 36, 1920-1921.

Lecture, "Naval Personnel Plans For Mobilization," October 21, 1925, G-1 Course 2, 1925-1926; and 1926-1927, 1927-1928.

General Staff Memorandum, "Joint Army and Navy Action in the Upper Mississippi Campaign," March 15, 1930, 367-23.

Lecture, "Joint Operations in the Civil War along Atlantic Seaboard," March 11, 1931, Conduct of War Course 7, 1930-1931.

Lecture, "Joint Operations in the Russo-Japanese War," March 16, 1931, Conduct of War Course 8, 1930-1931.

Lecture, "International Waterways," June 1, 1931, G-2 Course 17, 1930-1931.

Lecture, "The Battle of Jutland as an Illustration of Modern Naval Tactics," February 19, 1932, Analytical Course 5, 1931-1932.

Lecture, "American Joint Operations Along the Northern Frontier in the War of 1812," March 11, 1932, Conduct of War Course 5, 1931-1932.

Lecture, "Union Joint Operations Along the Confederate Coast in the Civil War," March 18, 1932, Conduct of War Course 6, 1931-1932.

Furer, J. A. Captain, USN

Lecture, "Drydocking and Major Repairs in a Campaign in the Western Pacific," November 5, 1921, 195-28.

G

Gallup, George. Dr.

Lecture, "Evaluating and Influencing Public Opinion," G-1 Course 5, and Course 7, October 18, 24, 1939.

Ganoe, William A. Major (Infantry)

General Staff Memorandum, "Should the Army Educational Curricula include a thorough cause in Practical Pedagogy," April 7, 1930, 367-24.

Gasser, Lorenzo D. Colonel

Lecture, "The Personnel Division, War Department General Staff," October 26, 1937, G-1 Course 2, 1937-1938; also 1938-1939.

Lecture, "The War Department General Staff," September 16, 1938, G-3 Course 2, 1938-1939; also 1939-1940.

Geiger, Roy S. Major, USMC

General Staff Memorandum, "Relation of the Army and Navy Air Components in Joint Operations," May 1, 1929, 357-33.

Gerow, Lee S. Major (Infantry) (Major General)

General Staff Memorandum, "Utilization of CCC Shelter and Supply during Mobilization," December 10, 1938, 7-1939-53.

Gerow, Leonard. Major (Infantry) (Lieutenant General)

General Staff Memorandum, "Changes Necessary in Current Policies Governing the Assignment of Regular Army Officers to Duty as Members of War Department General Staff and General Staff with Troops," February 28, 1931, 377-26.

Ghormley, R. L. Rear Admiral, USN

Lecture, "Execution of Naval Plans, Security in Formations and the Naval Battle," April 5, 1939, MSS War Plans 16, 1938-1939.

Gibbons, Herbert Adam. Dr. (Princeton University)

Lecture, "Grecian Aspirations and Their Probable Reaction Upon other European States," GSC, September 26, 1921, 215-14A.

Lecture, "Evolution of Public Opinion in France from November 11, 1921," GSC November 14, 1921, 215-14B.

Lecture, "International Relations of Italy," January 14, 1922, 215-14C.

Lecture, "The U.S. and Latin America," April 13, 1926, 300-43.

Lecture, "General Aspects of the World Situation," November 30, 1928, G-2 Course 14, 1928-1929.

Gibbs, George S. Major General

Lecture, "The Present Status and Future Development of Signal Communications," September 28, 1928, 325-B-10.

Lecture, "Influence of Control of International Communications in the Conduct of War," January 24, 1930; Conduct of War Course 6, 1929-1930.

Gilchrist, Harry L. Major General

Lecture, "Popular Misconceptions regarding use of Chemical Agents in Warfare and Present Outlook for Employment in Future Wars," September 8, 1931, 325-E52; also G-3 Course 3, September 8, 1931, 1931-1932.

Glover, Hamilton F. Captain, USN

Individual Staff Memorandum, "Desirability and Practicability of a Supply Line in Suez for a War in the Western Pacific," May 5, 1934, 407-28.

Golovine, Nicholas N. General (Imperial Russian Army)

Lecture, "The Galatian Battles, 1916," June 3, 1930, 325-D-3A, October 4, 8, 1930.

Lecture, "The Galatian Battle, 1914," Conduct of War Course 3, 1930-1931.

Lecture, "The Russian War Plans of 1914," May 21, 22, 1931, Conduct of War Course 28, 1930-1931.

Gompers, Samuel. (President, American Federation of Labor)

Lecture, "Organized Labor of War of 1917," March 7, 1922, G-1 Course 25, 1921-1922.

Lecture, "Foreign Labor," May 23, 1924, G-2 Course 38, 1923-1924.

Goodrich, L. M. Professor

Lecture, "International Peace and National Security," October 17, 1930, 195-F-39.

Lecture, "The Promotion of Economic Interests," October 3, 1930, 195-F-40.

Gormley, M. J. (President, American Railway Association)

Lecture, "Control of Railroad Traffic," January 16, 1925, G-4 Course 13, 1924-1925.

Lecture, "Railroads and the Army," G-4 Course 5, 1929-1930.

Lecture, "Railroads in War," G-4 Course 9, 1936-1937, and December 1, 1936, 1939-1940.

Gorrell, Frank. (Secretary, National Canning Association)

Lecture, "The Canning Industry," January 19, 1925, Assistant Secretary of War Course 6, 1924-1925.

Grant, Ulysses S. III. LTC (Corps of Engineers)

Lecture, "Units Required for the Organization and Operation of a Communication Zone," November 22, 1933, G-4 Course 17, 1933-1934. Individual Staff Memorandum, "Cooperation Between the State and War Departments," May 5, 1934, 407-29.

Grant, Walter S. Brigadier General

Lecture, "Army Commander; Army Air Service," February 10, 1925, Command Course 5, 1924-1925.

Lecture, "Army Commander; Army Cavalry," February 11, 1925, Command Course 8, 1924-1925.

Lecture, "Certain Features of Van Kluck's March on Paris," February 21, 1925, Command Course 20, 1924-1925.

Lecture, "March of 1st German Army from Concentration Area to Battle Line," February 19, 1926, Command Course 11, 1925-1926.

Lecture, "Group of Armies and GHQ," March 6, 1926, Command Course 23, 1925-1926.

Green, Joseph A. Major (Coast Artillery) (Major General, Commanding General Antiaircraft Command)

WPD, General Staff Memorandum, "Would a Joint Army and Navy General Staff for War be Preferable to the Joint Board and the Joint Planning Committee?" September 26, 1925, 310A-91.

G-3, General Staff Memorandum, "Air Service Training in the Army," November 25, 1925, 312A-34.
 G-2, General Staff Memorandum, "The Causes and Prevention of War," February 6, 1926, 315A-36.
 G-1, General Staff Memorandum, "How Can Aliens, not Enemy, be Mobilized in a National Emergency?" October 31, 1925, 311A-20.
 ASW, General Staff Memorandum, "Manganese Use, Procurement, and Supply for War," December 24, 1925, 313A-19.
 Coordination, General Staff Memorandum, "Method used by a General Staff as a Whole in War Planning," March 31, 1926, 319-1.
 Lecture, "Notes on Coast Artillery," October 23, 1937, G-3 Course 15, 1937-1938.

Green, William. (President, American Federation of Labor)
 Lecture, "Labor in War," December 10, 1925, Assistant Secretary of War Course 5, 5A, 1925-1926.

Greenslade, John W. Rear Admiral, USN
 Lecture, "International Naval Situation," November 29, 1935, G-2 Course 8, 1935-1936.

Groves, Leslie R., Jr. Captain (Corps of Engineers)
 General Staff Memorandum, "Citizen Aviation Training," October 10, 1938, 7-1939-17.

Grow, Robert W. Major (Cavalry)
 Individual Staff Memorandum, "Prepare War Department Policy Regarding Development of a G. H. Q. Mechanized Force," May 2, 1936, 7-1936-26.

Gruenther, Alfred M. Captain (Field Artillery)
 General Staff Memorandum, "Increase in Knowledge of Spanish by Commissioned Personnel," January 28, 1939, 7-1939-68.

Guerlac, O. G. (Professor, Cornell University)
 Lecture, "Political Situation in France," September 30, 1922, G-2 Course 12, 1932-1933.

Guernsey, N. J. (American Telegraph and Telephone Company)
 Lecture, "Public Utilities in National Emergencies," February 29, 1924, G-4 Course 25, 1923-1924.

Gulick, J. W. Major General (Chief of Coast Artillery)
 Lecture, "Cooperation between Army and Navy," October 27, 1922, War Plans Division Course 2, 1922-1923.
 G-2 General Staff Memorandum, "The Causes of War, How They may be Determined and Utilized in the Preparation and Execution of War Plans," October 1924, 288A-33.
 WPD General Staff Memorandum, "Would a Joint Army and Navy General Staff for War Planning be Preferable to the Joint Board and the Joint Planning Committee," November 1, 1924, 291A-41.

G-4 General Staff Memorandum, "The Control of the Flow of Traffic during War from Source to Shipboard," 1924, 290A-28.
 Lecture, "The National Guard is a Federal Force," October 3, 1929, G-1 Course 3, 1929-1930.
 Lecture, "Post War Development of Antiaircraft Artillery Weapons and Material and the Trend of Future Development," September 14, 1931, G-3 Course 5, 1931-1932.
 General Staff Memorandum, "Coordination of Indoctrination and Training of the Army and Navy in the Interest of Combined Action in Combat," December 3, 1924, 289A-28.

H

Haislip, Wade H. Major (Infantry)

General Staff Memorandum, "Comparison of Offensive Doctrines of France and the United States Emphasis on Interpretation and Methods of Applying them and Desirable Modifications in our Teachings," February 24, 1932, 387-25.

Halsey, William F. Captain, USN

Individual Staff Memorandum, "Japan's Attitude at the Forthcoming Naval Conference," May 5, 1934, 407-31.

Hamilton, M. G. (State Department)

Lecture, "China in 1931," April 5, 1932, G-2 Course 21, 1931-1932.
 Lecture, "Recent Developments in China," March 9, 1933, G-2 Course 18, 1932-1933.
 Lecture, "The Situation in the Far East," March 23, 1934, G-2 Course 27, 1933-1934.

Hammond, Creed C. Major General (Chief of Militia Bureau)

Lecture, "The National Guard," November 5, 1925, G-3 Course 6, 1925-1926; also 1926-1927.
 Lecture, "The National Guard as a Federal Force," October 13, 1928, G-1 Course 4, 1928-1929.

Harbord, J. G. Major General

Lecture, "A Year as Chief of Staff, AEF," February 8, 1929, G-3 Course 26, 1928-1929.
 Lecture, "The Service of Supply from July 1918 to May 1919," Conduct of War Course 14, 1929-1930, March 14, 1930.
 Lecture, "The Preservation of American Identity in the World War," April 11, 1932, Conduct of War Course 17, 1931-1932.
 Lecture, "Personalities and Personal Relationship in the A. E. F.," April 29, 1933, Conduct of War Course 3, 1932-1933.
 Lecture, "The Chief of Staff in the Theater of Operations," April 6, 1939, War Plans Course 17, 1938-1939.

Harmon, Ernest N. Major (Cavalry)

Individual Staff Memorandum, "Lessons to be Drawn from the Mobilization of the Civilian Conservation Corps," May 5, 1934, 407-33.

Hart, T. C. Captain, USN

Lecture, "Submarines," October 28, 1919, 24-A-15.

Lecture, "Sea Power," October 22, 1924, WPD Course 3, 1924-1925.

Lecture, "Some Naval Strategic Considerations," March 24, 1925, WPD Course 22, 1924-1925.

Lecture, "The Expeditionary Invasion of Crimea, 1845," March 9, 1925, Command Course 45, 1924-1925.

Lecture, "Problems of Combined Expeditions," March 10, 1925, 293A-46.

Hase, William F. Major General

Lecture, "Antiaircraft Artillery Organization and Development," September 14, 1934, G-3 Course 6, 1934-1935.

Healy, Thomas H. (Professor, Georgetown University)

Lecture, "The Monroe Doctrine," January 25, 1927, G-2 Course 25, 1926-1927.

Lecture, "The Trend of Navies and Neutrality," December 7, 1934, G-2 Course 2, 1934-1935.

Lecture, "Neutrality," February 4, 1939, Analytical Course 7, 1938-1939.

Helmick, Eli A. Major General

Lecture, "Leadership," May 17, 1924, Command Course 67, 1923-1924.

Lecture, "Relationship of Psychology to Leadership," March 26, 1925, Command Course 61, 293A-61.

Henry, Guy V. Brigadier General

Lecture, "Trend of Organization and Equipment of Cavalry in U.S. and Principal World Powers," October 28, 1931, 325-E-25.

Hero, Andrew. Major General (Chief of Coast Artillery)

Lecture, "Present Status and Development of the Coast Artillery," September 27, 1928, 325-B-7.

Herr, John K. Colonel (Cavalry)

Lecture, "General Allenby's Campaign in Palestine," April 12, 1929, Conduct of War Course 24, 1928-1929.

Hershey, Lewis B. Captain (Field Artillery)

Lecture, "Units Required for the Organization and Operation of a Communication Zone in a Contiguous Theater, in any Theater and in Student War Plan Green Number 2," November 22, 1933, G-4 Course 17, 1933-1934.

Individual Staff Memorandum, "Personality Traits of Regular Army Officers," May 5, 1934, 407-36.

Hickerson, John D. (State Department)

Lecture, "British Commonwealth of Nations," December 2, 1930,
325-D-7.

Hines, F. T. Brigadier General

Lecture, "Shipping in Overseas Troop Movements," December 17, 1927,
Assistant Secretary of War Course, 1927-1928.

Hodge, John R. Captain (Infantry)

Individual Staff Memorandum, "Communication Personnel in the Infantry,
Cavalry, and Field Artillery," May 1, 1935, 7-1935-35.

Lecture, "The War Department's Part in Preparation of Field Maneuvers,"
May 10, 1940, PFM Course 7, 1939-1940.

Hodges, Courtney H. Major (Infantry)

Individual Staff Memorandum, "Cooperation between State and War
Departments," May 5, 1934, 407-39.

Hof, Samuel. Major General (Chief of Ordnance)

Lecture, "The Ordnance Part in the Munitions Problem of the United
States," March 3, 1931, Conduct of War Course 6, 1930-1931; also
1931-1932 and 1932-1933.

Hopper, Bruce C. (Professor, Harvard University)

Lecture, "The Union of Soviet Socialist Republics," January 7, 1938,
G-2 Course 4, 1937-1938.

Lecture, "The Future Role of Soviet Russia in World Politics,"
January 9, 1939, G-2 Course 9, 1938-1939.

Lecture, "The Role of Soviet Russia," January 12, 1940, G-2
Course 12, 1939-1940.

Hornbeck, Stanley. Dr. (State Department)

Lecture, "China," November 6, 1922, G-2 Course 39, 1922-1923.

Lecture, "The Present Situation in China," January 11, 1927, G-2
Course 11, 1926-1927.

Lecture, "Political, Military, and Economic Factors in China,"
January 12, 1928, G-2 Course 7, 1927-1928.

Lecture, "Conduct of Foreign Relations of the United States,"
December 14, 1931, G-2 Course 11, 1931-1932.

Lecture, "National Interests and Foreign Relations," January 4,
1940, G-2 Course 5, 1939-1940.

Hughes, John H. Brigadier General

Lecture, "The G-3 Division, War Department General Staff, its
Relations with other Agencies and its Present outstanding
Problems," September 13, 1934, G-3 Course 2, 1934-1935.

Hull, John A. Major (Infantry)

General Staff Memorandum, "Mobilization Assignment for Regular
Army Officers under PMP," April 1, 1938, 7-1938-43.

Hurley, Patrick J. Major (Infantry)

- WPD General Staff Memorandum, "General Organization, Functions, and Relations of GHQ with WD in event of a Major War on the American Continent," September 26, 1925, 310-85.
- G-3, General Staff Memorandum, "Determination of the Factors and Their Priority which Govern in the Allocation of Organized Reserve Units to Specific Localities," November 25, 1925, 312A-36.
- G-2 General Staff Memorandum, "Study of the Use of the Siberian and Manchurian Railroads in an Orange War," February 6, 1926, 315A-42.
- G-1 General Staff Memorandum, "How Can the Present System of Overseas Replacements be Improved?" October 31, 1925, 311A-7.
- G-4 General Staff Memorandum, "Relations of G-4 with Chiefs of other Branches," December 24, 1925, 314A-24.
- Coordination, General Staff Memorandum, "Method Used by a General Staff as a whole in War Planning," March 31, 1926, 319-1.

I

Ireland, Merritte W. Major General (The Surgeon General)

- Lecture, "Powers and Limitations of Medical Department regarding Evacuation," April 14, 1922, G-4 Course 24, 1921-1922.
- Lecture, "Physical Fitness of Army Officers," September 2, 1922, Miscellaneous Course 5, 1922-1923.
- Lecture, "Medical Service Problems," January 23, 1923, G-4 Course 12, 1922-1923.
- Lecture, "The Duties and Responsibilities of the Medical Department in the Formulation of Mobilization Plans," May 14, 1924, MP Course 4, 1923-1924.
- Lecture, "The Medical Department in War Planning," April 10, 1926, War Plans Division Course 15, 1925-1926.
- Lecture, "Relations of the Medical Department to Command Agencies," June 15, 1927, Coordination Course 3, 1926-1927.
- Lecture, "The Medical Service in a Theater of Operations," February 23, 1928, Command Course 7, 1927-1928.

J

James, Frank, Hon. (US House of Representatives)

- Lecture, "Military Legislation in the House of Representatives," June 16, 1927, Coordination Course 4, 1926-1927.

James, George F. Dr. (Executive Secretary, Citizen Military Training Association of the United States)

- Lecture, "Citizen's Military Training Camps," October 10, 1929, 325-C-40.

Jervey, Henry. Major General, General Staff Corps

- Lecture, "Mobilization of an Emergency Army," January 17, 1920, Personnel Course 15, 1919-1920.
- Lecture, "Functions and Duties of Operations Division, General Staff," September 3, 1920, Operations Course No. 1, 1920-1921.

Johnson, Alfred W. Captain USN (Assistant Chief, Bureau of Aeronautics)

Lecture, "Naval Aviation," May 28, 1925, Command Course 73, 1924-1925.

Lecture, "Naval Policy of Maritime Powers, United States, British Empire, and Japanese Empire," December 3, 1928, G-2 Course 3, 1938-1939.

Johnson, Hershel. (State Department)

Lecture, "Mexico in 1931," December 7, 1931, 325-E-35; also 1932 and 1933.

Johnston, R. M. (Professor, Harvard University)

Lecture, "The Elements of Training and Deception at Leuthen and Trafalgar; Some Features of the Line Pontarlier-London," February 3 and 4, 1915, WCD 9002-1.

Lecture, "Functions of Military History," Course 1913-1914, 314.7 Study 2.

Jones, Hilary P. Admiral, USN

Lecture, "Limitation of Armaments," January 19, 1928, G-2 Course 13, 1927-1928.

K

Kahn, Julius, Hon. (Member, House of Representatives)

Lecture, "Relations of the Army to the Public," April 14, 1922, 215-106.

Kelley, R. F. (State Department)

Lecture, "The Bolshevik Regime in Russia," April 16, 1931, G-2 Course 14, 1930-1931.

Kendall, Donald J. LTC, USMC

General Staff Memorandum, "A General Plan for an Army Welfare Service in the Theater of Operations," November 8, 1939, 7-1940-28.

Kenney, George C. Captain (Air Corps)

Individual Staff Memorandum, "The Proper Composition of the Air Force," April 29, 1933, 397-43.

Kettering, Charles F. Dr. (Vice President, General Motors Corporation)

Lecture, "The Automotive Industry," November 24, 1936, 221-37-11.

Kiel, Emil C. Major (Air Corps)

General Staff Memorandum, "Adequacy and Efficiency of a General Mobilization Plan from Viewpoint of War Planning," February 27, 1940, 7-1940-92.

Kilbourne, Charles E. Brigadier General

Lecture, "Japan, Salient Points of History, Political Conditions, National Psychology, Strategic Position and Strength," October 5, 1927, 81-16.

Lecture, "Relations of the War Plans Division with other Divisions of the General Staff," September 8, 1933, War Plans Division Course 3, 1933-1934.

Kimball, Allen R. Major (Quartermaster Corps)

Individual Staff Memorandum, "What Problems are Common to Corps Area Commanders and Procurement District Chiefs; Is it feasible to consolidate their offices?" May 5, 1934, 407-44.

King, Edward L. Brigadier General

Lecture, "The G-3 Division, War Department General Staff and its Present Outstanding Problems," September 16, 1929, G-3 Course 5, 1929-1930.

Klein, Julius. Dr. (Assistant Secretary of Commerce)

Lecture, "International Economic Rivalries," November 28, 1931, G-2 Course 5, 1931-1932.

Knight, Harry E. Brigadier General

Lecture, "The Military Intelligence Division, War Department General Staff," December 3, 1935, G-2 Course 10, 1935-1936.

Lecture, "The Personnel Division, War Department General Staff," October 27, 1936, G-1 Course 2, 1936-1937.

Knox, Dudley W. Captain, USN

Lecture, "Aspects of Military and Naval Aviation," December 17, 1923, Command Course 25, 1923-1924.

Kraus, Walter F. Major (Air Corps)

Individual Staff Memorandum, "Comparative Study of Homogeneous and Composite Types of Air Corps Combat Groups," May 1, 1935, 7-1935-38.

Kreger, Edward A. Major General (The Judge Advocate General)

Lecture, "The War Department General Staff and its Relation to other War Department Agencies with Special Reference to the Legal Viewpoint," September 10, 1929, G-3 Course 2, 1929-1930.

Kromer, Leon B. Major General

G-2 General Staff Memorandum, "Estimate of the Strategic Situation of Korea," October 1924, 288A-61.

PD General Staff Memorandum, "What Should be understood as the function devolving upon WPD in connection with the preparation of plans and policies and the supervision of activities concerning actual operations in the Theater of War," November 1, 1924, 291A-20.

G-3 General Staff Memorandum, "Professional Qualifications of the Chief of Staff of a Corps Area?" December 3, 1924, 289A-36.
 G-4 General Staff Memorandum, "The Organization of Motor Transport with Special Reference to Specialization or Non-Specialization of Vehicles," 1924-1925 Course, 290A-33.
 Lecture, "Federal and Confederate Strategy in the Civil War," January 15, 1931, War Plans Course 5, 1930-1931.
 Lecture, "Cavalry," September 17, 1934, G-3 Course 4, 1935.
 Lecture, "The Role and Development of Modern Cavalry," September 10, 1935, G-3 Course 4, 1935-1936.

Krueger, Walter. Colonel (Infantry)

Lecture, "Evolution of German War Plans of 1914," November 8, 1921, War Plans Division Course 2, 1921-1922; also 1922-1923.
 Lecture, "The Basic War Plan," January 12, 1922, War Plans Division Course 13, 1922-1923.
 Lecture, "Conditions of Success in War, illustrated by Hannibal's Campaigns in Italy," March 1, 20, 1923, Command Course 33, 1921-1922.
 Lecture, "Observations and Reflections on Situation in Germany," September 28, 1922, 240-33.
 Lecture, "Military System of the German Empire," October 24, 1922, WPD Course 1, 1922-1923.
 Lecture, "Detailed workings of the War Plans Division, Tasks and Methods of Execution," October 18, 1924, WPD Course 9, 1924-1925.

Kurtz, Guy O. Major (Field Artillery)

General Staff Memorandum, "Changes in Methods of Distribution of all Classes of Supplies within an Army with all Supply Columns Motorized," December 10, 1938, 7-1939-57.

L

Laird, Donald A. Dr. (Colgate University)

Lecture, "The Training of Individuals in the Understanding and Development of Personality in Themselves and Others," October 15, 1934, G-1 Course 5, 1934-1935.

Landrum, Eugene M. Major (Infantry)

Individual Staff Memorandum, "Organization of the Communication Zone to Improve the System of Supply and Transportation and Reduce Overhead," May 2, 1936, 7-1936-41.

Lane, Arthur Bliss. (State Department)

Lecture, "Present Conditions in Mexico," December 6, 1928, 325-B-49.

Lane, Clayton. (Department of Commerce)

Lecture, "Functions of the Department of Commerce," February 2, 1927, G-2 Course 14, 1926-1927.

Lange, Otto F. LTC (Infantry)

General Staff Memorandum, "Initial Mobilization assignment of Regular Army Officers," November 8, 1939, 7-1940-30.

Langer, W. L. Professor (Harvard University)

Lecture, "The Near East," April 3, 1930, G-2 Course 6, 1929-1930.

Lecture, "The Balkans and Near East," November 25, 1935, G-2 Course 5, 1935-1936.

Lecture, "The German Situation," January 6, 1938, G-2 Course 10, 1937-1938.

Latane, J. H. (Professor, Johns Hopkins University)

Lecture, "Latin American Policies of the United States," January 18, 1929, 325-B-76; also 1930-1931 and 1931-1932.

Leach, George E. Major General (Chief, Militia Bureau)

Lecture, "The Readiness of the National Guard for a Major Emergency," October 10, 1932, G-1 Course 5, 1932-1933.

Lecture, "The National Guard and the National Defense," October 12, 1933, G-1 Course 7, 1933-1934.

Lear, Ben. LTC (Cavalry)

WPD General Staff Memorandum, "Cooperation between Army and Navy Air Services," September 26, 1925, 310A-75.

G-3 General Staff Memorandum, "System by which Budget Estimates and Congressional Appropriations may be allocated for activities of Regular Army, National Guard and Organized Reserves in Proportion to Participation in National Defense," November 25, 1925, 312A-24.

G-2 General Staff Memorandum, "Resources of Eastern Asia and Australia that might be utilized to reduce transportation requirements in an Orange War, Carried to the Western Pacific," February 6, 1926, 315A-43.

G-1 General Staff Memorandum, "Content of New International War Prisoner Code," October 31, 1925, 311A-18.

G-4 General Staff Memorandum, "Method of Classifying the Resistance that may be expected in a Theater of Operations suitable as a basis for combined branch requirements," December 24, 1925, 314A-29.

Coordination General Staff Memorandum, "Method Used by a General Staff as a Whole in War Planning," March 31, 1926, 319-1.

Learnard, H. G. Colonel

Lecture, "Preparedness of Japan to Wage an Aggressive War again at a Trans-Pacific Power," 1913-1914, 8601-1.

Lecture, "Duties and Problems of the Adjutant Generals Department During War," February 4, 1920, Personnel Course, 1919-1920.

Leary, H. F. Captain, USN

Lecture, "Fleet Training," March 4, 1937, War Plans Course 8, 1936-1937.

- Le Breton, Davis. Captain, USN (Office of Naval Intelligence)
Lecture, "Organization and Activities and Objective of the Office of Naval Intelligence," January 4, 1927, 325-83.
- Lejeune, John A. Major General, USMC
Lecture, "Esprit de Corps and Leadership," January 18, 1921, Leadership Course 1, 1920-1921.
- Lemnitzer, Lyman. Captain (Coast Artillery Corps)
General Staff Memorandum, "State Department Cooperation with the War and Navy Departments in War Planning," February 28, 1940, 7-1940-93.
- Lester, James A. LTC (Field Artillery)
General Staff Memorandum, "Radio and Press Releases in the Zone of Interior," January 30, 1940, 7-1940-80.
- Letterman, M. W. Major General
Lecture, "Medical Service Problems," January 23, 1923, 253-20.
- Lewis, Burton O. LTC (Ordnance)
General Staff Memorandum, "Maintenance of all Types of Motor-Propelled Vehicles in Time of War," December 10, 1938, 7-1939-58.
- Lindsey, Malcolm F. Captain (Infantry)
Individual Staff Memorandum, "Policies Governing the Selection of Officers to Attend the General Service Schools," May 1, 1935, 7-1935-42.
- Livesay, William G. Major (Infantry)
Individual Staff Memorandum, "Transportation of Small Bodies of Combat Troops by Airplane," April 29, 1933, 397-48.
- Lockwood, Benjamin C. LTC (Infantry)
General Staff Memorandum, "Housing the Regular Army; Comparison with the European System," February 28, 1931, 377-42.
Lecture, "The Army Medical Service," September 21, 1936, PCC Course 15, 1936-1937.
Lecture, "The Group of Armies and General Headquarters," September 23, 1936, PCC Course 16, 1936-1937.
- Longino, Olin H. LTC (Coast Artillery)
Individual Staff Memorandum, "Relative Value of the Philippine Islands to Japan and the United States," May 1, 1935, 7-1935-43.
- Loomis, Harold F. LTC (Coast Artillery)
"Counter-espionage within our own Field Forces," January 28, 1939, 7-1939-72.
- Lord, H. M. Brigadier General
Lecture, "Finance Service, its Organization, Functions, and Operations," February 18, 1920, Supply Course 11, 1919-1920.

Lord, Robert H. (Professor, Harvard University)

Lecture, "The Outlook for Poland," October 12, 1922, G-2 Course 28, 1922-1923.

Lucas, John P. Major (Field Artillery)

General Staff Memorandum, "Changes in Organization and Distribution of Regular Army Forces Desirable and Possible under Present Peace-Time Limitations to Enable it to Carry out more effectively its mission," March 1, 1932, 387-40.

Lynd, William E. Major (Air Corps)

Individual Staff Memorandum, "From a Supply Viewpoint, What Limitations are placed in the Operations of Air Units from Flight and Squadron Airdromes," May 5, 1934, 407-51.

Lyon, Alfred J. Major (Air Corps)

Individual Staff Memorandum, "Research and Development of Equipment," April 28, 1938, 7-1938-55.

Lyon, Edwin B. Major (Air Corps)

General Staff Memorandum, "Employment of an Air Force in Offensive and Defensive Operations and Modifications in Training Policies therefor," February 5, 1932, 387-41.

M

Mac Kelvie, Jay W. Major (Field Artillery)

Individual Staff Memorandum, "Policies and Plans for an Information Service to Warn of Hostile Air and Mechanized Raids in a Blue-Red Coalition War," May 2, 1936, 7-1936-11.

Mac Nider, Hanford. Colonel (Assistant Secretary of War)

Lecture, "Office of the Assistant Secretary of War," December 9, 1927, Assistant Secretary of War Course 3, 1927-1928.

Macon, Robert C. Major (Infantry)

Individual Staff Memorandum, "Employment of Civilians in the Zone of the Interior to replace Enlisted Personnel," May 5, 1934, 407-53.

Magee, James C. Brigadier General (The Surgeon General)

Lecture, "The Medical Department," November 17, 1939, G-4 Course 7, 1939-1940.

Magruder, John. Major (Field Artillery)

General Staff Memorandum, "The Relationship of Army and Navy Officers to State Department Representatives Abroad," March 1, 1931, 377-44.

Magruder, Marshall. LTC (Field Artillery)

General Staff Memorandum, "Modifications Desirable in Present Policies Governing the Training, Production and Assignment of Aerial Observers in the Army," March 1, 1932, 387-42.

Maguire, Hamilton E. LTC (Field Artillery)

General Staff Memorandum, "Desirability of Alternative Winter Mobilization Plans," December 30, 1937, 7-1938-56.

Malony, Harry J. LTC (Field Artillery)

Lecture, "G-4 in the Theater of Operations, as Illustrated by the British Campaign in Mesopotamia, 1914-1918," March 10, 1938, War Plans Course 12, 1937-1938.

Lecture, "Supply and Transportation in the Theater of Operations," March 15, 1938, War Plans Course 15, 1937-1938; also 1938-1939.

Lecture, "G-4 Functions in the Theater of Operations illustrated by Champaigne Offensive, 1915 and the Itale-Abyssinian Campaign 1935-1936," March 10, 1939, Command Course 9, 1938-1939.

Lecture, "Assembly of Means for Combat as illustrated by the British Campaign in Mesopotamia, 1914-1918," February 15, 1940, Analytical Course 13, 1939-1940.

Manley, Frederick W. LTC (Infantry)

Individual Staff Memorandum, "Advisability of Increasing the Rates of Motor Transport Speed Prescribed in Reference Data, C. and G. S. School," April 29, 1933, 397-50.

Manning, Clarence A. (Professor, Columbia University)

Lecture, "The Soviet Polish Campaign of 1920," February 5, 1935, Conduct of War Course 9, 1934-1935.

March, Peyton C. General

Lecture, "The Experience of a Chief of Staff in War Time," January 15, 1930, War Plans Course 7, 1929-1930; also 1931-1932.

Lecture, "Further Reminiscences of a War Time Chief of Staff of the Army," February 3, 1931, Miscellaneous Course 4, 1930-1931.

Lecture, "The Chief of Staff," (reminiscences of duty in the Far East, Japanese Aims), April 20, 1933, Miscellaneous Course 6, 1932-1933.

Lecture, "Reminiscences," (World War-Siberian Expedition Present Situation in Siberia), April 6, 1934, War Plans Course 23, 1933-1934.

Lecture, "Some Reminiscences of a War Time Chief of Staff," April 26, 1937, War Plans Course 27, 1936-1937.

Lecture, "Experiences of a Chief of Staff of the Army in War Time," (Secretary of War, Newton D. Baker), April 5, 1938, War Plans Course 26, 1937-1938.

Marshall, George C. General (Chief of Staff)

Lecture, "Development of War Department General Staff in German, French, British, and U.S. Armies," September 3, 1921, Miscellaneous Course 4, 1921-1922.

Lecture, "Development of the National Army," September 10, 1923,
Miscellaneous Course 9, 1923-1924.

Martin, Charles H. Brigadier General

Lecture, "Activities of Personnel Division, War Department General
Staff During Mobilization," January 3, 1923, G-1 Course 3,
1922-1923.

Lecture, "Activities of G-1, War Department General Staff in Prepara-
tion for and during mobilization for wars of varying magnitudes,"
January 3, 1924, G-1 Course 3, 1923-1924.

Martin, Clarence A. Major (Infantry)

General Staff Memorandum, "Policies Governing Selection of Regular
Army Officers as Students at General Service Schools," November 15,
1939, 7-1940-2.

Martin, Frederick L. LTC (Air Corps)

Individual Staff Memorandum, "Methods Employed by the Army and Navy
in the Procurement of Aviation Equipment," May 1, 1935, 7-1935-46.

Martin, Joseph I. LTC

General Staff Memorandum, "Use of WPA Funds by the War Department,"
December 9, 1939.

Martin, Thomas L. LTC (Infantry)

General Staff Memorandum, "Recruiting, Receiving, Processing and
Assigning Negro Volunteers in an Emergency Prior to Enactment
of Selective Service Law," November 5, 1938, 7-1939-30.

Matchelt, Henry J. Major (Infantry)

General Staff Memorandum, "War Department Training Literature,"
November 8, 1939, 7-1940-33.

Matejka, Jerry V. Captain (Supply Corps)

Individual Staff Memorandum, "To What Extent Should the Supply
Division of the War Department General Staff be responsible for
the Procurement of Supplies," May 1, 1935, 7-1935-47.
Lecture, "Battle of Chattanooga," June 1935, 6-1935-12.

Maxwell, Russell L. Major (Ordnance)

Individual Staff Memorandum, "Supply of Field Artillery Ammunition,"
May 5, 1934, 407-54.

Maynard, John B. Major (Coast Artillery Corps)

General Staff Memorandum, "Reorganization of the Artillery of the
United States Army," March 18, 1929, 357-61.

Mayo, Claude B. Commander, USN

Lecture, "Naval Intelligence," September 25, 1924, G-2 Course 27,
1924-1925.

Mc Afee, Larry B. LTC (Medical Corps)

General Staff Memorandum, "The Influence of a Selective Service Act on Industrial Mobilization," G-2 Course 8, December 24, 1929.

Mc Andrew, Joseph A. Major (Infantry)

Lecture, "A Study in German Concentration," April 17, 1925, Miscellaneous Course 5, 1924-1925.

Mc Andrews, Joseph R. LTC (General Staff)

Lecture, "Operations Division During the World War," February 28, 1922, G-1 Course 5, 1921-1922.

Mc Auliffe, Anthony C. Captain (Field Artillery)

General Staff Memorandum, "Advancement of 1st Sergeant," November 6, 1939, 7-1940-31.

Mc Bride, Allan C. Major (Field Artillery)

WPD General Staff Memorandum, "Cooperation between Army and Navy Air Services," September 26, 1925, 310A-77.

G-3 General Staff Memorandum, "Composition and Functions of the Staff of a Commander of a Group of Armies," November 25, 1925, 312A-31.

G-2 General Staff Memorandum, "National Policy on the Question of Waging War," February 6, 1926, 315A-37.

G-1 General Staff Memorandum, "Shall the Enlistment Allowance be Abolished in the interest of economy," October 31, 1925, 311A-19.

G-4 General Staff Memorandum, "Organization of Communications Zone for War on American Continent or in the Western Pacific," December 24, 1925, 314A-17.

Mc Bride, Horace L. Major (Field Artillery)

Individual Staff Memorandum, "Use of Commercial Aviation in an Emergency to Supplement Military, pending Production," May 2, 1936, 7-1936-47.

Mc Cabe, Frederick. LTC (Infantry)

General Staff Memorandum, "Maintenance of Motor Vehicles in Time of War," December 9, 1939, 7-1940-47.

Mc Cabe, E. R. Warner. LTC (Field Artillery)

General Staff Memorandum, "The Necessity and Advisability of Building a Second Trans-Isthmian Canal," February 9, 1931, 377-48.

Lecture, "The Military Intelligence Division, WDGS," January 4, 1938, G-2 Course 5, 1937-1938.

Mc Clure, Robert A. Brigadier General

Individual Staff Memorandum, "Organization of a Highly Mobile Covering Force of Regular Army Troops Immediately Available to Seize Critical Localities, when U.S. is threatened with Invasion," May 2, 1936, 7-1936-18.

Mc Clure, Robert B. Captain (Infantry)

General Staff Memorandum, "Security of Military Information,"
January 28, 1939, 7-1939-73.

Macomb, Montgomery M. Brigadier General

Lecture, "Military Map Making and Supply to Field Armies," (Russo-Japanese War), June 18, 1906, 3123-D.

Lecture, "The Scientific Study of Military History," Volume 62,

Session 1915-16 Part V, p. 414. (314.7, Study 1).

Lecture, "Defense of Oahu from an Army Point of View," Volume 62,

Session 1915-16 Part V, p. 494. (314.7, Study 1).

Mc Cornack, Condon C. Major (Medical Corps)

Lecture, "Personal Health," October 2, 1924, Miscellaneous Course 3, 1924-1925.

PD General Staff Memorandum, "How Should the Supreme Command be exercised in the Execution of a specific War Plan providing for the use of the Army and Navy, should it be intrusted to a single officer or should cooperation be depended upon," November 1, 1924, 291A-63.

G-3 General Staff Memorandum, "Modification of Organized Reserves Project or Classification of Units into Active and Inactive in View of Limited Personnel," December 3, 1924, 289A-24.

Lecture, "G-4 and Some of His Problems," November 15, 1926, G-4 Course 3, 1926-1927.

Mc Cunleffe, Dennis E. LTC (Infantry)

General Staff Memorandum, "The War Reserve and Its Influence Upon Organization and Training," March 1, 1938, 7-1938-58.

Mc Daniel, Arthur B. LTC, Air Corps

General Staff Memorandum, "Feasibility of Economic Strangulation of Orange in Blue-Orange War," February 25, 1939, 7-1939-86.

Mc Donald, R. C. Major (Medical Department)

General Staff Memorandum, "The Employment of Aviation in the Transportation of Sick and Wounded," March 28, 1930, 367-46.

Mc Dougall, William. (Professor, Harvard University)

Lecture, "Race as a Factor in Causation of War," April 15, 1924, G-2 Course 37, 1923-1924.

Mc Farland, Earl. LTC (Ordnance)

Individual Staff Memorandum, "Effect of Procurement Division of Treasury Department upon Military Supply in War," May 5, 1934, 407-56.

Mc Gaw, Edward J. Captain (Field Artillery)

General Staff Memorandum, "Rations Ammunition etc., to be carried in Organic Transportation of the New Division," December 9, 1939, 7-1940-48.

Mc Glachlin, E. F. Major General

- Lecture, "What are our obligations as to Panama Canal Toll," November 10, 1921, Miscellaneous Course 11, 1921-1922.
- Lecture, "The Art of Command, Part I," December 7, 1921, "The Art of Command, Part II," December 12, 1921, "The Art of Command, Part III," December 17, 1921, Command Courses 1, 2, 3, 1921-1922.
- Lecture, "French War Plan, 1914, Listed by Principles of Clausewitz," December 2, 1921, War Plans Course 12, 1921-1922.
- Lecture, "Moltke, Mac Mahon, Bazaine, Benedek; Biography, Analysis, and Bibliography of Each," December 19, 1921, Command Course 4, 1921-1922.
- Remarks, "Sun Tzu on the Art of War," April 24, 1922, Command Course 37, April 24, 1922.
- Lecture, "Remarks on Meuse Argonne War Game, 1922-1923," September 15, 1922, Command Course 7, 1922-1923.
- Remarks, "Solutions of General Problem of Reorganization of the Administrative Branch of the Government," January 4, 1923, Miscellaneous Course 13, 1922-1923.

Mc Intyre, Frank. Major General

- Lecture, "General War Department Organization Past and Present; Changes due to War; Present Method of Supply and Keeping of Records etc.," October 15, 1919, Miscellaneous Course 5, 1919-1920.

Mc Kee, John L. Major (Infantry)

- Individual Staff Memorandum, "Command Duty as a requisite for eligibility for assignment to the General Staff Corps," May 2, 1935, 7-1935-48.

Mc Kinley, E. B. Major

- General Staff Memorandum, "Routing of Expenditure Reports of Infantry Ammunition," December 10, 1938, 7-1939-59.

Mc Kinley, James F. Major General (The Adjutant General)

- Lecture, "The Adjutant General's Department," October 5, 1933, G-1 Course 4, 1933-1934.

Mc Laren, W. W. Dr. (Williams College)

- Lecture, "Political and Economic Conditions in Japan," October 22, 1921, 215-51; also 1922-1923.

Mc Lean, Ridley. Captain, USN

- Lecture, "Analysis United States Proposal for Limitation of Armaments," December 10, 1921, 215-117.
- Lecture, "Control of Transportation Overseas in Case of a Major War," May 10, 1922, G-4 Course 44, 1921-1922.

Mc Mahn, John E., Jr. Major (Field Artillery)

- Individual Staff Memorandum, "Changes in Methods for Supply of Ammunition within an Army," May 3, 1934, 407-57.

Mc Mahn, William C. Major (Infantry)

Individual Staff Memorandum, "Effect, of detail with Civilian Components of Army, in Efficiency Ratings of Officers of the Regular Army," May 2, 1936, 7-1936-2.

Mc Namee, Luke. Rear Admiral, USN

Lecture, "Naval Intelligence," August 9, 1923, 195-7/2.

Mc Narney, Joseph T. Major, Air Corps

General Staff Memorandum, "The Effect of Low Flying Aircraft in the Infantry Division," March 17, 1930, 367-47.

Mc Nutt, Paul V. Colonel, Field Artillery (Reserve)

Lecture, "National Defense as Viewed by the American Legion," January 11, 1929, Miscellaneous Course 4, 1928-1929.

Mc Quillin, Raymond E. Major (Cavalry)

General Staff Memorandum, "Present Developments of Mechanized Forces by Major Military Powers and Respective Doctrines as to their Roles," March 1, 1931, 377-49.

Mehaffey, Joseph C. LTC (Corps of Engineers)

General Staff Memorandum, "Training of Enlisted Specialists During the Early Days of Mobilization," October 12, 1938, 7-1939-21.

Menohar, Charles I. Major General

Lecture, "Recent Development in Aeronautics and Probable Effect on Strategy," May 18, 1921, Training Course 41, 1920-1921.

Metzger, Earl H. Major (Coast Artillery Corps)

Individual Staff Memorandum, "Comparison of the Position of the U.S.S.R., 1935, with that of Germany in 1914," May 1, 1935, 7-1935-50.

Meyers, George J. Captain, USN

Lecture, "Sea Power," November 5, 1923, Miscellaneous Course 5, 1923-1924.

Lecture, "General Strategic Considerations," December 19, 1923, Miscellaneous Course 7, 1923-1924.

Lecture, "The Taking of Quebec, 1759," May 21, 1924, Miscellaneous Course 10, 1923-1924.

Lecture, "Problems of a Modern Combined Expedition," May 22, 1924, Miscellaneous Course 11, 1923-1924.

Lecture, "The U.S. Merchant Marine," November 26, 1926, G-4 Course 7, 1926-1927.

Lectures, all WPD Course 8, 1926-1927.

"Elements of Sea Power," September 6, 1926.

"Manifestations of Sea Power in History," September 6, 1926.

"The United States as a Sea Power," September 6, 1926.

"The Strategy of the Atlantic and the Pacific," September 13, 1926.

"The Characteristics of Naval Bases," January 19, 1927.
"Naval Strategy in Relation to Seacoast Fortification," January 24, 1927.
"Some Effects of the Treaty on Limitation of Naval Armaments in Naval Strategy," January 24, 1927.
"Combined Expeditions," February 11, 1927.
"The Role of Aviation in Naval and Combined Operations," February 17, 1927.
"Finding Operations Against a Hostile Coast," March 2, 1927.
Lecture, "British Naval Strategy in the World War," March 12, 1929, G-3 Course 30, 1928-1929.
Lecture, "The Battle of Jutland, May 31, 1916," April 10, 1929, G-3 Course 32, 1928-1929.

Mickelson, Stanley R. Major (Coast Artillery Corps)

General Staff Memorandum, "Dual Purpose Anti-aircraft, Anti-tank Intermediate Cannon for use of Field Forces in Combat Zone," May 5, 1938, 7-1938-60.

Mickle, Gerald S. C. Captain (Infantry)

General Staff Memorandum, "The Importance of Jamaica in the Defense of the United States," January 31, 1940, 7-1940-81.

Middleswart, William H. Major (Quartermaster Corps)

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Middleton, Troy H. Major (Infantry)

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Miller, Lehman W. LTC (Corps of Engineers)

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Miller, Lester T. Major (Air Corps)

Individual Staff Memorandum, "Use of Commercial Aviation in an Emergency to Supplement Military, Pending Production," May 2, 1936, 7-1936-48.

Miller, Ransford S. (Consul General, Division of Far Eastern Affairs, State Department)

Lecture, "The Japanese Empire," December 4, 1930, G-2 Course 4, 1930-1931.

Miller, Troup. LTC (Cavalry)

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Lecture, "Duties of Chief of Staff, Assistant Chief of Staff, War Department, General Staff and Corps Area," October 22, 1926, G-3 Course 9, 1926-1927; also 1927-1928.

Lecture, "American Strategy in the War of 1812," January 8, 1929, G-3 Course 29, 1928-1929.

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Millikin, John. Major (Cavalry)

General Staff Memorandum, "Delimiting an Initial Theater of Operations in Territory Contiguous to Continental United States,"

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Mitchell, William S. Brigadier General

Lecture, "Tactical Application of Military Aeronautics," January 5, 1919, 97-10.

Lecture, "Air Service," November 24, 1923, 240-49.

Moffett, William A. Rear Admiral (Chief, Bureau of Aeronautics, Navy Department)

Lecture, "The Naval Air Service," November 10, 1925, G-3 Course 10, 1925-1926.

Montgomery, Edward. Major (Chemical Warfare Service)

General Staff Memorandum, "All Purpose Field Guns and Howitzers," March 1, 1931, 377-52.

Moore, Cecil R. Major (Corps of Engineers)

General Staff Memorandum, "Service Journals," April 30, 1938, 7-1938-64.

Moore, George F. Major (Coast Artillery Corps)

Individual Staff Memorandum, "War Planning Duties of Army and Corps Area Commanders and Possible Conflicts on Mobilization," May 5, 1934, 407-58.

Moore, Richard C. Major (Corps of Engineers)

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Moran, Richard B. Major (Signal Corps)

General Staff Memorandum, "Concentration of Automotive Personnel and Facilities in one arm or Service," December 10, 1938, 7-1939-60.

Morris, William H. H., Jr. Major (Infantry)

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Morton, C. G. Major General

Lecture, "The Defense of Hawaii," October 17, 1921, 215-42.

Moseley, G. V. H. Major General

Lecture, "War Department General Staff and General Council," September 2, 1932, G-3 Course 14, 1932-1933.

Moses, Andrew. Brigadier General (Assistant Chief of Staff, G-1)

Lecture, "Mexico," June 1922, 240-61.

Lecture, "Bolshevism," October 1, 1920, included Committee 12, Intelligence Course 1920-1921.

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Mueller, Paul J. Captain (Infantry)

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Muir, James I. Major (Infantry)

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Mullins, Charles L. Major (Infantry)

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Munnikhuysen, Henry D. F. Major (Quartermaster Corps)

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Murray, Maxwell. Major (Field Artillery)

General Staff Memorandum, "A Proposed Reorganization of the Divisional Field Artillery Brigade to Include the 105 m.m. Field Howitzer," May 1, 1929, 357-71.

Myers, Donald J. Major (Infantry)

Individual Staff Memorandum, "Effect of a Detail with Civilian Components in Future Assignments and Efficiency Ratings," April 30, 1935, 7-1935-53.

Myers, William Starr. (Professor, Princeton University)

Lecture, "Government of the United States," January 25, 1922, 215-23/D.

Lecture, "Structure of Government and its Relations to Military Strength of a State," September 22, 1922, G-2 Course 11, 1922-1923.

Lecture, "Comparative Government from the Standpoint of Military Strength," October 18, 1922, G-2 Course 38, 1922-1923.

Lecture, "American Politics in Time of War," September 29, 1923, 264-2.

Lecture, "Government in Relation to Conditions of War," April 17, 1930, G-2 Course 12, April 17, 1930.

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Naiden, Earl L. Major (Air Corps)

Lecture, "The Status of Military Aviation and the Trend of Development in the near Future," September 17, 1929, G-3 Course 6, 1929-1930.

Lecture, "Distribution and Use of Air Troops within a Theater of Operations," March 6, 1933, War Plans Course 3, 1932-1933.

Naylor, W. K. Brigadier General

Lecture, "Principles of War," January 5, 1922, Command Courses 12 and 13, 1921-1922.

Lecture, "Operations in the Western Front in 1914," January 11, 1922, Command Course 17, 1921-1922.

Lecture, "Organization and Functions of MID," September 18, 1923, G-2 Course 8, 1923-1924.

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Netherwood, Douglas B. LTC (Air Corps)

Individual Staff Memorandum, "Organization of G.H.Q."

Newcomer, Francis K. LTC (Corps of Engineers)

General Staff Memorandum, "Minimum Allowances of Motor Vehicles to Corps Area Pools in Peacetime," December 9, 1939, 7-1940-52.

Newgarden, Paul W. Major (Infantry)

General Staff Memorandum, "Advantages and Disadvantages of the Present Infantry Division Organization; Infantry Division Organization for Employment in the North American Continent," March 1, 1932, 387-48.

Niblack, A. P. Rear Admiral, USN

Lecture, "Forms of Government in Relation to their Efficiency for War," December 17, 1919, 24-111.

Lecture, "Office of Naval Intelligence," December 23, 1919, 24-111.

Nicholas, Richard V. LTC (Corps of Engineers)

General Staff Memorandum, "Bermuda in Relation to our National Defense," January 31, 1940, 7-1940-83.

Nichols, Harold F. Major (Coast Artillery Corps)

Individual Staff Memorandum, "Necessary Changes in Existing TR Intelligence Personnel," April 29, 1933, 397-53.

Nichols, William R. Major (Coast Artillery Corps)

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Nisley, Harold A. Major (Ordnance)

Individual Staff Memorandum, "Organization of the Communications Zone," May 2, 1936, 7-1936-42.

Nolan, D. E. Major General

Lecture, "Military Intelligence in the AEF," March 20, 1933, G-2 Course 19, 1932-1933.

Nulsen, Charles K. LTC (Infantry)

General Staff Memorandum, "Policies Governing the Detail of Officers to the General Service Schools," February 29, 1932, 387-49.

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O'Connor, James A. Major (Corps of Engineers)

G-4 General Staff Memorandum, "Supply Division German General Staff with Lessons Applicable to United States," December 4, 1926, 334A-22.

ASW General Staff Memorandum, "Control of Procurement outside of the Zone of Interior," December 24, 1926, 335A-15.

Oldendorf, Jesse B. Commander, USN

General Staff Memorandum, "The Control of Neutral Trade by Belligerents," April 1, 1930, 367-57.

Oldfield, Homer R. Major (Coast Artillery)

G-2 General Staff Memorandum, "Extended Credit for Foreign Service to Military Attaches," October 1924, 288A-48.

WPD General Staff Memorandum, "How has the Development of Aviation Affected the Powers and Limitations of Fixed Coast Defenses," November 1, 1924, 291A-78.

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Olmstead, Dawson. LTC (Signal Corps)

Individual Staff Memorandum, "Supply of Federal Property to the National Guard," May 5, 1934, 407-60.

Ord, J. Garesche. Major (Infantry)

General Staff Memorandum, "The Future Status of the Tank in Modern Armies, with Particular Reference to the U.S. Army," May 6, 1929, 357-74.

Ostrum, Charles D. Y. Major (Coast Artillery Corps)

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Ott, Edward S. Major (Field Artillery)

General Staff Memorandum, "War Department Policy in Development of Motorized and Mechanized Combat Units," April 23, 1938, 7-1938-68.

P

Palmer, Bruce. LTC (General Staff)

Lecture, "The Cavalry," October 12, 1936, G-3 Course 10, 1936-1937.

Palmer, John Mc Auley. Brigadier General

Lecture, "The Military Policy of the United States," September 21, 1928, G-3 Course 15, 1928-1929.

Palmer, L. C. Admiral, USN

Lecture, "The Merchant Marine," January 17, 1925, G-4 Course 8, 1924-1925.

Palmer, Williston B. Captain (Field Artillery)

General Staff Memorandum, "War Department Organization and Supervision of Morale and Welfare Activities," November 5, 1938, 7-1939-32.

Parker, Frank. Major General

Lecture, "General Outline of Staff School and Center of High Studies of France with remarks on general military situation in France," Training Course, 1920-1921.

Lecture, "The Conduct of Operations; Execution of Tactical Maneuver Plan by Combat of the Combined Arms," September 11, 1923, Command Course 7, 1923-1924.

Lecture, "Organization of the Mobilized Forces," November 15, 1923, Command Course 17, 1923-1924.

Lecture, "Knowledge of Foreign Armies," December 21, 1923, Command Course 27, 1923-1924.

Lecture, "Terrain and Fortifications," December 21, 1923, Command Course 28, 1923-1924.

Lecture, "Strategical and Tactical Preparation, Development and Exploitation of Battle," December 22, 1923, Command Course 29, 1923-1924.

Lecture, G-3 Division General Staff, "Effect on Modern Conditions on the Principles of War," November 3, 1927, G-3 Course 10, 1927-1928.

Lecture, "Application of Strategy by Tactics and Combat," February 17, 1928, Command Course 4, 1927-1928.

Lecture, "The G-3 Division of the War Department General Staff and its Problems," September 11, 1928, G-3 Course 6, 1928-1929.

Parker, George M. Major (Infantry)

WPD General Staff Memorandum, "How Should the Supreme Command be Exercised in the Execution of a Specific War Plan Providing for the Joint use of the Army and Navy, should it be intrusted to a single officer or should cooperation be depended upon," November 1, 1924, 291A-64.

G-3 General Staff Memorandum, "Minimum Training Objectives of Selected Units," December 3, 1924, 289A-31.

G-4 General Staff Memorandum, "The Control of Railroads During War," 1924-1925, 290A-27.

Parks, Floyd L. Captain (Infantry)

General Staff Memorandum, "Practicability and Desirability of Blue Supply Lines via Suez or Cape of Good Hope for a Blue War in the Western Pacific," February 28, 1940, 7-1940-95.

Paisons, Harold L. LTC, USMC

Individual Staff Memorandum, "A Qualitative Study of Orange Oil," May 1, 1935, 7-1935-54.

Patch, A. M. Major (Infantry)

General Staff Memorandum, "Organization and Equipment of the War Strength Infantry Division," February 29, 1932, 387-51.

Patch, Joseph D. LTC (Infantry)

Individual Staff Memorandum, "Relative Value of the Philippines to Japan and the United States," April 30, 1935, 7-1935-55.

Lecture, "GHQ, The T of O and the Group of Armies," February 29, 1940, Command Course 2, 1939-1940.

Patrick, Mason M. Major General

Lecture, "Corps of Engineers," February 10, 1920, Supply Course 14, 1919-1920.

Lecture, "The Air Service," April 25, 1922, G-4 Course 25, 1921-1922.

Lecture, "Development of Military Aeronautics, U.S., France, Great Britain, Japan, Italy, and Russia," November 27, 1923, G-3 Course 15, 1923-1924.

Lecture, "The Future of the Air Service," February 17, 1925, Command Course 6, 1924-1925.

Lecture, "The Army Air Service, Organization, Enlisted Pilots, and Unified Air Service," November 9, 1925, G-3 Course 9, 1924-1925.

Lecture, "Problems of the Air Corps, Present and Future," February 10, 1927, Command Course 4, 1926-1927.

Patton, George S., Jr. LTC (General Staff)

General Staff Memorandum, "The Probable Characteristics of the Next War and the Organization, Tactics, and Equipment Necessary to meet them," February 29, 1932, 387-52.

Payne, Frederick H. (Assistant Secretary of War)

Lecture, "Functions of the Office of the Assistant Secretary of War," January 6, 1931, 325-D-26.

Lecture, "The Statutory Duties of the Assistant Secretary of War," October 29, 1931, G-4 Course 4, 1930-1931.

Lecture, "Mobilization of Industry," October 29, 1932, 525-F-5.

Payot, Charles. Brigadier General, French Army

Lecture, "Supply and Transportation at the Front," November 3, 1921, G-4 Course 1, 1920-1921.

Peabody, Hume. Major (Air Corps)

Individual Staff Memorandum, "Use of Blind Landing Equipment by our Air Force in the Theater of Operations," April 30, 1935, 7-1935-56.

Peabody, Paul E. Major (Infantry)

Individual Staff Memorandum, "Transportation of Combat Troops by Air," April 29, 1933, 397-56.

Pearson, Frank J. Major (Infantry)

General Staff Memorandum, "Military Value of the C.C.C.," October 14, 1939, 7-1940-20.

Pearson, Madison. LTC (Adjutant General's Department)

General Staff Memorandum, "Antiaircraft Warning Service; Proper policy regarding Development, Establishment, Operation, and Control," October 14, 1939, 7-1940-21.

Peck, Ernest D. Colonel (Engineers)

Lecture, "Water Transportation of the British Empire," October 20, 1920, G-2 Course 37, 1920-1921.

Pendleton, Randolph T. Major (Coast Artillery Corps)

Individual Staff Memorandum, "Utilization by the Army of Civil Scientific and Industrial Developments," April 29, 1933, 397-57.

Perkins, Robert M. Major (Coast Artillery Corps)

Individual Staff Memorandum, "What Can be done to obtain War Service from Neutral Aliens long Domiciled in the U.S.," May 1, 1935, 7-1935-7.

Perry, Basil H. Major (Field Artillery)

Individual Staff Memorandum, "Should Limited Service Men be Employed in any capacity in the Army of the United States during a major emergency?" May 2, 1936, 7-1936-10.

Pershing, John J. General

Address at Graduation Exercises, June 29, 1920, 68-19.

Address at Closing Exercises, June 28, 1923, Miscellaneous Course 19, 1922-1923.

Peterson, Virgil L. LTC (Corps of Engineers)

Individual Staff Memorandum, "Present day policy governing the Aerial Observer," April 29, 1933, 397-58.

Peyton, Philip B. Brigadier General

General Staff Memorandum, "Types of Reserve Officers Training Corps Units that should be maintained," February 28, 1931, 377-60.

Phillipson, Irving J. LTC (Adjutant Generals Department)

Lecture, "The War Department Budget, How and by whom made," October 30, 1931, G-4 Course 5, 1931-1932.

Lecture, "The War Department Budget (Preparations and Development)," November 8, 1934, G-4 Course 4, 1934-1935.

Philoon, Wallace C. Major (Infantry)

Individual Staff Memorandum, "Service Schools-Modifications of Missions, Number of Courses, and Character of Courses," April 29, 1933, 397-61.

Pick, Lewis A. Major (Corps of Engineers)

General Staff Memorandum, "Policies Governing the Selection of R A Officers to attend the General Service Schools," November 5, 1938, 7-1939-33.

Pierson, Albert. Captain (Infantry)

General Staff Memorandum, "Changes recommended in BFM 30-50, Military Intelligence, Counterintelligence," January 31, 1940, 7-1940-84.

Pillsbury, George B. Brigadier General (Corps of Engineers)

Lecture, "Engineers, Theater of Operations," March 6, 1936, War Plans Course 19, 1935-1936.

Porter, William N. LTC (Chemical Warfare Service)

General Staff Memorandum, "War Department Policy Regarding Treaties Banning the use of Chemicals in War," May 6, 1938, 7-1938-69.

Potter, Waldo C. LTC (Field Artillery)

General Staff Memorandum, "Scope and Application of the Monroe Doctrine," March 1, 1931, 377-62.

Pratt, Henry C. Major (Air Service)

Lecture, "Employment of Air Force in Large Operations, Tactical, and Strategic Effects," March 3, 1927, Command Course 8, 1926-1927.

Lecture, "Organization and Employment of GHQ and Army Air Corps," November 1, 1927, G-3 Course 7, 1927-1928.

Pratt, William V. Admiral, USN

- Lecture, "Naval Command and Administration," February 1927, 195-C-47.
- Lecture, "Preparation of the Fleet for Battle, Exercise of High Command," April 1, 1927, WPD Course 15, 1926-1927.
- Lecture, "The Three Phases of a Naval Career," June 1, 1927, 195-C-48.
- Lecture, "The Aspects of Higher Command," August 30, 1929, 195-E-29.
- Lecture, "Cooperation of Army and Navy, Limitation of Armament," December 9, 1930, 325-D-55.
- Lecture, "The Local Defense of the Canal Zone," June 16, 1933, 279-1.

Prichard, Vernon E. LTC (Field Artillery)

- Individual Staff Memorandum, "Policy for the Assignment and Promotion of Regular Officers during Initial Mobilization (Four Army Plan)," April 29, 1933, 397-64.

Pringle, J. R. P. Rear Admiral, USN (President, Naval War College)

- Lecture, "Naval Strategy and Combat," April 24, 1928, WPD Course 15, 1927-1928.

Puleston, William D. Captain, USN

- G-3 General Staff Memorandum, "Comparative Study of Operations and Training as a Staff Function in our Army and Navy," December 3, 1924, 289A-35.
- G-4 General Staff Memorandum, "What a General Staff Officer should know about Transportation," 1924-1925, 290A-31.
- Lecture, "Combined Operations in Colonial Days; The Sieges of Louisburg and Quebec," January 3, 1930, War Plans Course 2, 1929-1930.
- Lecture, "A Strategic Survey of the Western Atlantic and Caribbean from the Viewpoint of the United States," January 17, 1930, War Plans Course 8, 1930-1931.
- Lecture, "The Probable Future Trend of Joint Operations," April 8, 1930, Conduct of War Course 24, 1929-1930.
- Lecture, "Amphibious Operations in Mesopotamia," March 19, 1931, Conduct of War Course 15, 1930-1931.
- Lecture, "The Probable Future Trend of Joint Operations," March 24, 1931, Conduct of War Course 16, 1930-1931.
- Lecture, "The United States Fleet of Today," February 23, 1932, Analytical Course 6, 1931-1932.
- Lecture, "National Strategy of the Seven Years' War," March 7, 1932, Conduct of War Course 3, 1931-1932.
- Lecture, "The Naval Strategy of the World War," March 21, 1932, Conduct of War Course 7, 1931-1932.

Pye, W. S. Rear Admiral, USN

- Lecture, "War Plans from Navy Point of View," October 21, 1924, WPD Course 11, 1924-1925.
- Lecture, "The Office of Naval Operations," February 4, 1936, War Plans Course 7, 1935-1936.

R

Ramey, R. S. Major (Cavalry)

General Staff Memorandum, "Detail of Officers to the Command and General Staff School," April 22, 1938, 7-1938-70.

Ramsey, Thomas H. Major (Quartermaster Corps)

General Staff Memorandum, "Motor Vehicle Maintenance," December 9, 1939, 7-1940-54.

Ransom, Paul L. Major (Infantry)

Individual Staff Memorandum, "Would the Retention by the United States of a Naval Base in the Philippines, after they are granted independence, enhance or reduce the strength of our Strategic Position in case of War in the Pacific?" May 1, 1935, 7-1935-60.

Ready, Joseph L. Major (Infantry)

General Staff Memorandum, "Steps to be taken to increase actual Command for Officers of the Combat Arm," November 5, 1938, 7-1939-34.

Reed, David A., Hon. (U.S. Senate)

Lecture, "Present Military Policy of the United States and Current Problems confronting Congress in making provisions for National Defense," October 12, 1931, 325-E-30.

Rees, Thomas H., Jr. LTC (Cavalry)

General Staff Memorandum, "The Strategic Position of Japan in the Pacific Area and its effect on our Interests," January 31, 1940, 7-1940-85.

Reeves, Jesse Siddall. Dr. (University of Michigan)

Lecture, "Military Government," January 30, 1922, 215-87-A.

Lecture, "Codification of International Law, Origin, History, Development of Military Law," January 31, 1922, 215-87-B.

Rehkopf, Ned B. Colonel (Field Artillery)

Lecture, "The Army Commander; Army Artillery," February 13, 1925, Command Course 12, 1924-1925.

Lecture, "Army Commander, Engineer, Signal Corps, and Special Troops," February 14, 1925, Command Course 13, 1924-1925.

Lecture, "Army Commander, Army Medical Service, Train, Antiaircraft Artillery, Tanks, and Chemical Warfare Service," February 16, 1925, Command Course 15, 1924-1925.

WPD, General Staff Memorandum, "Is Proper Provision made for Cooperation of Army and Navy Air Forces in Coastal Warfare," November 1, 1924, 291A-71.

Lecture, "The 5th French Army in August 1914," February 23, 1926, Command Course 12, 1925-1926.

Lecture, "Orientation, Joint Army and Navy War Game," March 13, 1926, Command Course 24, 316A-24.

Lecture, "The Landing at Gallipoli," February 15, 1927, Command Course 3, 1926-1927.

Lecture, "Organization of the High Command," February 24, 1928, Command Course 3, 1927-1928.

Lecture, "Concentration, Russian NW Group of Armies and German 8th Army, August 1914," September 2, 1937, PCC Course 4, 1937-1938.

Reid, George C. Colonel, USMC

WPD General Staff Memorandum, "Is Proper Provision made for cooperation of Army and Navy Air Forces in Coastal Warfare," November 1, 1924, 291A-67.

G-4 General Staff Memorandum, "The Control of the flow of traffic in the United States from Source to Shipboard," 1924-1925, 290A-28.

G-3 General Staff Memorandum, "Organization of Negro Combat Units," December 3, 1924, 289A-23.

Reinhardt, Emil F. Major (Infantry)

General Staff Memorandum, "Utilization of the Inland Waterways of the United States in case of a General Mobilization," February 28, 1931, 377-64.

Reinhart, Stanley E. Major (Field Artillery)

Individual Staff Memorandum, "Policies Governing the Selection of Officers to attend the General Service Schools," May 2, 1936, 7-1936-1.

Reybold, Eugene. Major (Coast Artillery Corps)

ASW General Staff Memorandum, "Rubber, Supply, Uses, etc.," December 24, 1926, 335A-18.

Reynolds, Charles R. Major General (The Surgeon General)

Lecture, "The Medical Service of the Army and the Employment of the Civilian Medical and Allied Professions in War," November 1, 1935, G-4 Course 7, 1935-1936.

Lecture, "Organization and Activities of the Medical Department, Importance of Medicine in National Defense," December 2, 1937, G-4 Course 7, 1937-1938.

Richards, George J. Major (Corps of Engineers)

Individual Staff Memorandum, "Engineer Depot Requirements of a Communications Zone and Army Depots," April 29, 1933, 397-65.

Richardson, Robert C., Jr. LTC (Cavalry)

Individual Staff Memorandum, "The Selection of Officers for General Staff Eligibility and their Assignment to General Staff Duty," May 5, 1934, 407-67.

Richart, Duncan G. LTC (Cavalry)

General Staff Memorandum, "A Practical System for Determining the Military Ability of Reserve Officers," December 14, 1937, 7-1938-72.

Rickards, George Collins. Major General

Lecture, "Existing Relations between the National Guard and War Department, General Staff," G-3 Course 6, November 16, 1923, 275A-6.

Lecture, "National Guard," November 4, 1924, G-3 Course 10, 1924-1925.

Ridley, Clarence S. LTC (Corps of Engineers)

General Staff Memorandum, "Commitment of the Republic of Panama with respect to the Canal Zone," March 1, 1931, 377-65.

Ripley, William Zebina. Dr. (Harvard University)

Lecture, "The Growth of Through Freight Service in the United States," April 27, 1922, 215-68.

Lecture, "Railroad Transportation in War," January 10, 1924, G-4 Course 5, 1923-1924.

Robbins, Charles Burton. Colonel (Infantry)

Lecture, "Duties of the Assistant Secretary of War as regards Supply in Preparation for War," October 31, 1928, G-4 Course 3, 1928-1929.

Robins, Thomas M. Major (Corps of Engineers)

WPD General Staff Memorandum, "Antiaircraft Defense of Continental United States under maximum effort," September 26, 1925, 310A-58.

G-2 General Staff Memorandum, "Military Intelligence Police," February 5, 1926, 315A-31.

Ordinance General Staff Memorandum, "Method used by a General Staff as a whole in War Planning," March 31, 1926, 319-11.

Robinson, Donald A. LTC (Cavalry)

Individual Staff Memorandum, "Modifications in the Present Organization of the Cavalry Division for Service in Mexico," April 29, 1933, 397-67.

Rockenbach, S. D. Brigadier General (Chief, Tank Corps)

Lecture, "Tanks, Origin and Development and Present Organization, Tactical Use . . .," October 3, 1919, 24-A-13.

Rodes, Peter P. Major (Field Artillery)

General Staff Memorandum, "Transfer of all peacetime construction to the Corps of Engineers," December 9, 1939, 7-1940-56.

Rogers, Arthur Henry. Major (Infantry)

General Staff Memorandum, "Plan for obtaining and distributing motor vehicles required to complete the equipping of the I. P. F.," December 9, 1939, 7-1940-57.

Rogers, Pleas B. Major (Infantry)

General Staff Memorandum, "Affect of Personnel Policies on Remount Service," May 7, 1938, 7-1938-74.

Rose, Edward C. Major (Infantry)

Individual Staff Memorandum, "Supplies and Equipment required for the Infantry from Company to Brigade," April 29, 1933, 397-70.

Rose, William C. LTC (Adjutant Generals Department)

Individual Staff Memorandum, "Organization of G. H. Q. Air Force with Composite Groups versus present Organizations into Homogeneous Groups," May 2, 1936, 7-1936-52.

Lecture, "The Adjutant Generals' Department," October 18, 1939, G-1 Course 3, 1939-1940.

Rosenbaum, Otto B. Brigadier General

Lecture, "Organization and Distribution of Troops in Peacetime and Movement of Troops to Theaters of Operation," October 19, 1926, G-3 Course 4, 1926-1927.

Ross, Frank S. Captain (Infantry)

Individual Staff Memorandum, "Purpose, Form, and Scope of Existing Mobilization Training Regulations," May 2, 1936, 7-1936-21.

Rowe, L. S. Dr. (Director, Pan American Union)

Lecture, "Latin American Problem," October 11, 1922, G-2 Course 22, 1922-1923.

Rowell, Ross D. Major, USMC

Lecture, "Experiences with the Air Service in Minor Warfare (Nicaragua)," January 12, 1929, G-3 Course 27, 1928-1929.

Royce, Ralph. Major (Air Corps)

Individual Staff Memorandum, "Control of G. H. Q. Air Force," May 5, 1934, 407-68.

Rucker, Casper B. Major (Infantry)

General Staff Memorandum, "Organization of an Infantry Division for Employment in the American Continent," March 1, 1932, 387-62.

Rudolph, Jacob H. LTC (Air Corps)

Individual Staff Memorandum, "Certain Ground Facilities Required for the G. H. Q. Air Force in a Theater of Operations," May 1, 1935, 7-1935-62.

Ruggles, Calden L. H. Brigadier General

Lecture, "The Munitions Problem of the United States," February 18, 1930, Conduct of War Course 9, February 18, 1930.

Rumbough, William S. Major (Signal Corps)

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